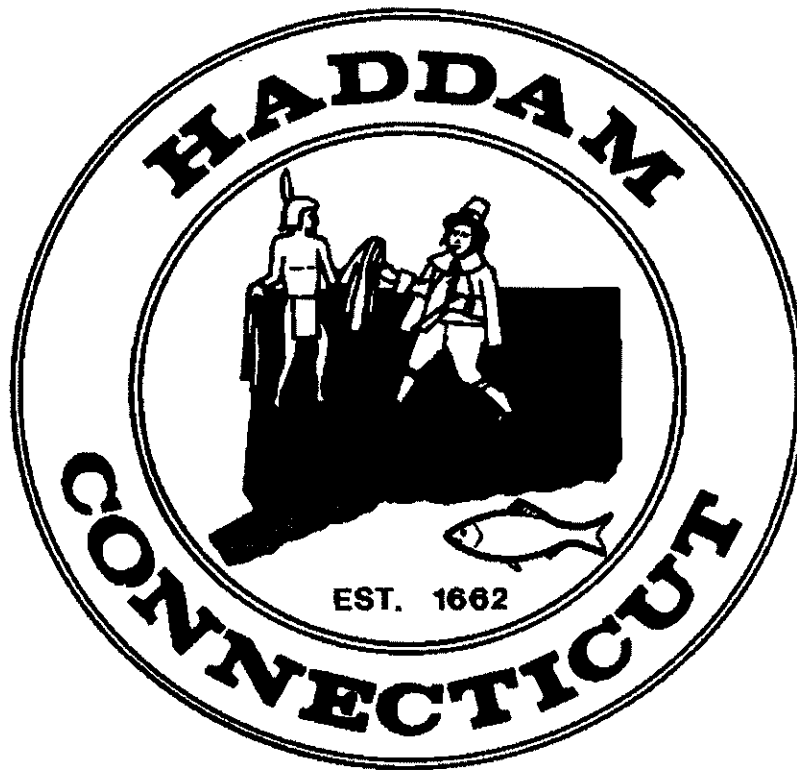




Town of Haddam, CT

2016-17 Fiscal Year

Adopted Budget

Referendum, June 1, 2016

***This document and the detailed budget is available at haddam.org or at the
Town Office Building***

**TOWN OF HADDAM, CONNECTICUT
2016 - 2017 BUDGET
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TOWN OF HADDAM, CT
DESCRIPTION OF BUDGET PROCESS
TOWN CHARTER SECTION 9.3

By the first Wednesday in March the Board of Finance shall receive from the Board of Selectman the preliminary budget for the Town which shall include the individual budgets of each Town agency dependent on the Town for any portion of its income.

By the first Wednesday in April the Board of Finance shall review the preliminary budgets together with estimates of income and prepare its own preliminary budget no less than forty-five days prior to the Annual Budget Meeting.

By the third Wednesday in April the Board of Finance shall return to each Town agency no less than five weeks prior to the Annual Budget Meeting the budget proposed by the Board of Finance for each such agency. Any Town agency which takes exception to the proposed budget shall so inform the Board of Finance within one week.

By the first Wednesday in May the Board of Finance shall hold a public hearing on the proposed budget. Printed copies of the proposed budget shall be available at the Office of the Town Clerk, the town public library and at such other locations as the Board may prescribe, five days in advance of said hearing.

Those wishing changes in the budget as proposed by the Board of Finance shall communicate their views at the public hearing. After the public hearing the Board shall draft its final recommended budget the third Wednesday in May of each year.

The final budget as proposed by the Board of Finance shall be presented for adoption at the Annual Budget Meeting called for that purpose. The Annual Budget Meeting may delete or decrease the budget amounts, but may not increase budgeted amounts nor add additional items into the budget.

Within one week after the acceptance of the annual budget by the Town Meeting, unless otherwise changed by ordinance, the Board of Finance shall meet and lay a tax on the Grand List sufficient, in addition to the other estimated yearly income of the Town, to pay the expenses and appropriations of the Town for the current year.

TOWN OF HADDAM, CT

LISTING AND DESCRIPTION OF TOWN FUNDS

Name of Fund	Description/Purpose of Fund
General Fund	The general fund is the principal fund of the Town and is used to account for all activities of the Town, except for those required to be accounted for in another fund. The general fund accounts for the normal recurring activities of the Town including general government, public safety, public works, health and human services and culture and recreation. These activities are funded principally with property taxes, user fees and State grants.
<u>Special Revenue Funds</u>	
Medical Insurance Reserve Fund	This fund is used to account for unanticipated medical insurance costs.
Materials Testing	This fund is used to account for the fees charged and the cost of material testing.
Small Cities Escrow Fund	This fund is used to account for the previously federal funded small cities grant and the related revolving loan program.
Grants	The fund is used to account for any federal or state grants received by the Town not recorded in the general fund.
Town Clerk	This fund is used to account for the fees charged and collected by state statute to be used for capital purchases.
Historic Documents Preservation	This fund is used to account for the fees charged and collected by state statute to be used for preserving the Town's historic documents.
Debt Service Fund	This fund is used to account for monies designated to pay principal and interest on long-term debt.
<u>Capital Project Funds</u>	
Capital Nonrecurring Fund	This fund is used to account for the items budgeted in the capital budget and that are part of the Town's capital plan. The amount budgeted in the general fund is transferred and spent from this fund. Per the charter, these projects have a 3 year life and if not expended in that time period, either lapse or they must be reappropriated.
Transfer Station Fund	This fund was used to account for the bond proceeds and construction of the transfer station. The balance of this fund will be used for other improvements at the transfer station or transferred to the debt service fund or capital and nonrecurring fund.
Road Fund	This fund is used for the reconstruction of Town roads and bridges.
Open Space Fund	This fund is used to account for contributions and other revenues to purchase open space.
Silver Spring Road Fund	This fund is used to account for the performance bond proceed that will be used to complete the necessary work related to the Silver Springs Road project.
<u>Fiduciary Funds</u>	
Pension Fund	This fund is used to account for the contributions and payment of pension benefits to eligible Town employees.
Agency Funds	This fund is used to account for the cash held by the Town for performance bonds required for developer construction projects.

**TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET**

PROPOSED REVENUE BUDGET

	Budgeted 15-16	Projected 16-17	Change from Prior Year
<i>Town Tax Revenue</i>			
General Property Tax	\$ 28,111,661	\$ 27,723,278	\$ (388,383)
Motor Vehicle Supplement	0	200,000	200,000
General Property Tax-Prior Year	250,000	250,000	0
Elderly Tax Credit	(95,000)	(95,000)	0
Interest & Lien Fees	125,000	125,000	0
South Central Water Authority	3,000	3,000	0
Telecommunications Prop Tax Grant	23,000	23,000	0
Total General Property Tax	28,417,661	28,229,278	(188,383)
<i>Intergovernmental</i>			
Education Cost Sharing	1,879,334	2,024,534	145,200
Town Aid Road	0	246,301	246,301
PILOT: State Owned Real Property	67,225	21,098	(46,127)
MV Revenue Share Grant	0	170,440	170,440
Tax Relief for the Elderly	48,000	48,000	0
Miscellaneous State	10,000	10,000	0
Mashantucket Pequot	23,789	23,844	55
Local Capital Improvement Grant	73,867	73,641	(226)
Veterans' Exemptions	6,200	6,200	0
Grants for Municipal Projects		3,554	3,554
Emergency Management		3,623	3,623
DUI Grants	7,500	7,500	0
Total Intergovernmental	2,115,915	2,638,735	522,820
<i>Charges for Services</i>			
Town Clerk Recording Fees	40,000	40,000	0
Town Clerk fees	20,000	20,000	0
Real Estate Conveyance Tax	60,000	60,000	0
Transfer Station Permits	105,000	157,000	52,000
Dog License	10,000	5,000	(5,000)
Building and Land Use	85,000	85,000	0
Photocopy Fees	8,000	8,000	0
Rental of Public Buildings	1,000	1,000	0
Recycling Fees	22,000	22,000	0
Troopers O T Reimbursement	25,000	25,000	0
Other Fees	7,000	7,000	0
Total Charges for Services	383,000	430,000	47,000
Miscellaneous	10,000	10,000	0
Interest Income	22,000	22,000	0
Appropriation of fund balance	0	128,000	128,000
TOTAL NON-TAX REVENUE	2,530,915	3,228,735	697,820
TOTAL REVENUE ALL SOURCES	\$ 30,948,576	\$ 31,458,013	\$ 509,437

**TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET**

SUMMARY OF EXPENDITURES BY FUNCTION

Department	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/16	2016-2017 Department Requests	2015-2016 Selectmen's Requests	2016-2017 BOF Requests	% Change over 15- 16 Budget
General Government	2,280,060	2,302,198	2,598,486	1,611,167	2,737,622	2,789,628	2,758,164	6.1%
Public Safety	694,679	711,289	776,043	252,870	806,531	782,531	782,531	0.8%
Public Works	2,043,531	2,216,236	1,952,300	1,057,463	2,092,375	2,087,375	1,895,375	-2.9%
Health & Human Services	407,399	415,718	410,980	289,747	495,239	462,572	460,412	12.0%
Culture and Recreation	509,058	524,687	531,339	415,738	537,467	537,467	529,967	-0.3%
Community Organizations	6,000	8,635	7,500	6,406	8,282	6,000	6,000	-20.0%
Total Operating Costs	5,940,727	6,178,763	6,276,648	3,633,391	6,677,516	6,665,573	6,432,449	2.5%
Capital Non Recurring Fund	489,312	442,178	451,700	451,700	394,100	394,100	643,100	42.4%
Road Projects	1,077,758	500,000	500,000	500,000	500,000	750,000	-	-100.0%
Total Capital	1,567,070	942,178	951,700	951,700	894,100	1,144,100	643,100	-32.4%
Total Debt Service	149,921	284,786	254,286	254,285	200,165	200,165	700,165	175.3%
Total General Government	7,657,718	7,405,727	7,482,634	4,839,376	7,771,781	8,009,838	7,775,714	3.9%
Education RSD#17	21,414,633	22,376,890	23,465,940	17,599,462	23,969,636	23,969,636	23,682,299	0.9%
Grand Total	29,072,351	29,782,617	30,948,574	22,438,838	31,741,416	31,979,474	31,458,013	1.6%

TOWN OF HADDAM, CT

2016-2017 PROPOSED BUDGET

BY DEPARTMENT AND FUNCTION

Line Item Name	2013-14 Actual Expended	2014-15 Actual Expended	2015-16 Adopted Budget	YTD Expended 3/31/16	2016-2017 Department Requests	2016-2017 Selectmen's Requests	2016-2017 BOF Requests	% Change over 15-16 Budget	\$ Change over 15-16 Budget	Notes
General Government										
Selectmen	185,597	172,224	190,455	129,090	188,613	188,613	188,613	-1.0%	\$ (1,842)	
Finance Department	63,198	76,206	133,404	73,770	137,064	137,064	124,314	-6.8%	(9,090)	1
Probate	2,660	2,661	2,661	1,330	2,661	2,661	2,661	0.0%	-	
Elections	40,262	45,650	51,030	28,700	53,980	53,980	53,980	5.8%	2,950	2
Board of Finance	43,520	43,168	43,827	42,040	43,995	43,995	43,995	0.4%	168	
Assessor	111,200	113,831	116,396	72,755	120,536	120,536	120,536	3.6%	4,140	
Bd of Assessment Appeal	160	-	310	150	310	310	310	0.0%	-	
Tax Collector	88,235	89,448	91,186	31,149	96,986	96,986	78,927	-13.4%	(12,259)	3
Treasurer	13,424	13,641	14,135	9,409	16,379	16,379	16,379	15.9%	2,244	
Town Counsel	50,026	36,893	41,000	27,942	60,000	60,000	60,000	46.3%	19,000	4
Town Clerk	97,021	102,871	104,813	64,673	107,389	107,389	107,389	2.5%	2,576	
Public Buildings and Properties	281,038	249,696	298,336	154,524	309,474	307,474	307,474	3.1%	9,138	5
Planning & Zoning	5,688	5,359	7,602	7,352	7,552	10,054	10,054	32.3%	2,452	
Zoning Board of Appeals	90	90	90	90	90	90	110	22.2%	20	
Engineering	24,451	30,134	50,000	28,821	50,000	50,000	50,000	0.0%	-	
Wetlands	55	-	100	55	100	100	100	0.0%	-	
Central Services	120,865	111,003	124,500	75,389	118,426	118,426	119,751	-3.8%	(4,749)	
Insurance	897,343	948,978	1,031,686	699,197	1,041,265	1,093,765	1,093,765	6.0%	62,079	6
Economic Development	-	1,588	300	-	2,000	2,000	2,000	566.7%	1,700	
Land Use and Building	252,327	256,259	267,155	164,678	278,302	278,306	276,306	3.4%	9,151	7
Conservation	2,902	2,500	1,500	55	2,500	1,500	1,500	0.0%	-	
Contingency	-	-	100,000	-	100,000	100,000	100,000	0.0%	-	
Total General Government	2,280,060	2,302,198	2,670,486	1,611,167	2,737,622	2,789,628	2,758,164	3.3%	87,678	
Public Safety										
Fire Protection	235,991	228,414	259,650	86,200	244,158	220,158	220,158	-15.2%	(39,492)	8
Police	308,632	324,466	328,124	45,765	395,286	395,286	395,286	20.5%	67,162	9
Animal Control	15,917	16,726	25,080	11,222	24,680	24,680	24,680	-1.6%	(400)	
Emergency Management	1,000	1,572	1,500	0	5,819	5,819	5,819	287.9%	4,319	
Fire Marshal	17,557	15,943	19,052	10,786	19,951	19,951	19,951	4.7%	899	
Dispatch Services	115,583	124,168	142,637	98,898	116,637	116,637	116,637	-18.2%	(26,000)	10
Total Public Safety	694,679	711,289	776,043	252,870	806,531	782,531	782,531	0.8%	6,488	

TOWN OF HADDAM, CONNECTICUT

CAPITAL NONRECURRING FUND

CONTINUED APPROPRIATIONS AND TRANSFERS

Our Town charter requires that monies appropriated for capital and nonrecurring projects be disbursed within 3 years. For certain projects, the funding plan is longer than 3 years. For other projects, the project was not completed within the 3 years but has been determined that the project is still necessary and will be completed in future.

PREVIOUSLY APPROVED PROJECTS TO BE CONTINUED BEYOND 3 YEARS ALLOWED BY CHARTER

Jail Interior Demolition	2013	\$	20,000
Jail Abatement	2013		7,790
Brickyard - Reconstruction Driveway	2013		15,000
Great Hill Park - Basketball Area	2013		7,500
Great Hill park - Cistern Pump Replacement	2013		5,000
Total amount of appropriations to be carried forward		\$	<u>55,290</u>

TRANSFER OF MONIES FROM AN APPROVED PROJECT TO ANOTHER PROJECT

The Town has previously approved monies for parks and recreation field design. A portion of these monies have not been spent. The Park and Recreation Commission has reprioritized their project needs and are requesting to transfer \$20,000 of monies remaining in this project to a 2016-2017 proposed project line for installation of an irrigation system at the Brickyard field.

Therefore, the following approval is requested:

Transfer From Line:	Parks and Recreation field design	<u>\$20,000</u>
Transfer To Line:	Brickyard Irrigation	<u>\$20,000</u>

TOWN OF HADDAM, CT

2016-2017 PROPOSED BUDGET

BY DEPARTMENT AND FUNCTION

Line Item Name	2013-14 Actual Expended	2014-15 Actual Expended	2015-16 Adopted Budget	YTD Expended 3/31/16	2016-2017 Department Requests	2016-2017 Selectmen's Requests	2016-2017 BOF Requests	% Change over 15-16 Budget	\$ Change over 15-16 Budget	Notes
Public Works										
General Labor	604,337	662,786	657,500	405,790	611,375	611,375	611,375	-7.0%	(46,125)	11
General Maintenance	555,913	590,187	564,000	264,242	610,000	605,000	453,000	-19.7%	(111,000)	12
Town Garage	41,048	39,026	38,300	28,645	38,500	38,500	45,500	18.8%	7,200	13
Snow & Ice Removal	363,965	502,959	325,000	101,703	410,000	410,000	363,000	11.7%	38,000	14
Fire Hydrants	1,629	0	2,000	1,380	3,000	3,000	3,000	50.0%	1,000	
Waste Disposal	442,339	281,551	305,500	182,143	329,500	329,500	329,500	7.9%	24,000	15
Tree Maintenance	34,300	139,727	60,000	73,560	90,000	90,000	90,000	50.0%	30,000	16
Total Public Works	2,043,531	2,216,236	1,952,300	1,057,463	2,092,375	2,087,375	1,895,375	-2.9%	(56,925)	
Health and Human Services										
Senior Services	38,983	36,831	39,938	21,858	41,679	40,679	40,679	1.9%	741	
Health District	71,103	74,804	78,591	58,943	80,165	80,165	80,165	2.0%	1,574	
Social Services	78,376	78,376	65,664	49,248	75,290	75,290	73,665	12.2%	8,001	17
Youth and Families	78,500	78,500	80,000	60,000	80,000	80,000	80,000	0.0%	-	
Elderly Transportation	38,156	40,943	44,287	24,284	46,605	45,105	44,570	0.6%	283	
Water Pollution & Control	4,781	8,764	5,000	2,289	8,500	8,000	8,000	60.0%	3,000	
Ambulance Services	97,500	97,500	97,500	73,125	163,000	133,333	133,333	36.8%	35,833	18
Total Health & Human Services	407,399	415,718	410,980	289,747	495,239	462,572	460,412	12.0%	49,432	
Culture and Recreation										
Haddam Park & Recreation	57,198	62,354	62,600	36,056	72,600	72,600	65,100	4.0%	2,500	
H/K Recreation Authority	104,111	107,309	108,321	108,321	109,886	109,886	109,886	1.4%	1,565	
Culture and Recreation	347,749	355,024	359,093	271,361	354,981	354,981	354,981	-1.1%	(4,112)	
Total Culture and Recreation	509,058	524,687	530,014	415,738	537,467	537,467	529,967	0.0%	(47)	
Community Organizations										
Haddam Historical Society	2,500	5,135	2,500	2,500	4,076	2,500	2,500	0.0%	-	
Higginum Cemetery Association	3,000	3,000	3,000	3,000	3,000	3,000	3,000	0.0%	-	
CT River Coastal Cons. District	500	500	0	0	0	0	0	N/A	-	
Women and Family Center	0	0	0	0	300	0	0	N/A	-	
Rushford Center	0	0	500	0	0	0	0	-100.0%	(500)	
Regional Mental Health Board	0	0	500	406	406	0	0	-100.0%	(500)	
Community Health Center, Inc.	0	0	500	500	0	0	0	-100.0%	(500)	
Middlesex Land Trust	0	0	500	0	500	500	500	0.0%	-	
Total Community Organizations	6,000	8,635	7,500	6,406	8,282	6,000	6,000	-20.0%	(1,500)	

TOWN OF HADDAM, CT 2016-2017 PROPOSED BUDGET

BY DEPARTMENT AND FUNCTION

Line Item Name	2013-14 Actual Expended	2014-15 Actual Expended	2015-16 Adopted Budget	YTD Expended 2/29/16	2016-2017 Department Requests	2016-2017 Selectmen's Requests	2016-2017 BOF Requests	% Change over 15-16 Budget	\$ Change over 15-16 Budget	Notes
Capital Outlay										
Capital Improvement Budget	489,312	442,178	451,700	451,700	394,100	394,100	643,100	42.4%	191,400	19
Road Fund Transfer	1,077,758	500,000	500,000	500,000	500,000	750,000	-	-100.0%	(500,000)	20
Total Capital	1,567,070	942,178	951,700	951,700	894,100	1,144,100	643,100	-32.4%	(308,600)	
Debt Service										
Principal & Interest	149,921	284,786	254,286	254,285	200,165	200,165	200,165	-21.3%	(54,121)	21
Infrastructure	-	-	-	-	-	-	500,000	N/A	500,000	22
Total Debt Service	149,921	284,786	254,286	254,285	200,165	200,165	700,165	175.3%	445,879	
Total General Government	7,657,718	7,405,727	7,482,634	4,839,376	7,771,781	8,009,838	7,775,714	3.9%	293,080	
Education										
Regional School District #17	21,414,633	22,376,890	23,465,940	17,599,462	23,969,636	23,969,636	23,682,299	0.9%	216,359	23
Grand Total Budget	29,072,351	29,782,617	30,948,574	22,438,838	31,741,416	31,979,474	31,458,013	1.6%	509,439	

TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET

NOTES TO BUDGET SUMMARY
DETAILS OF CHANGES IN CERTAIN DEPARTMENT BUDGETS

Item	Department Name	Description/Cause of change
1	Finance Department	Due to reduction in the salary line for the Finance Director based upon the estimated contracted amount
2	Elections	Due to increase for required professional education
3	Tax Collector	Due to the reduction in the salary for the Assistant Tax Collector to be part-time (\$16,000)
4	Public Buildings and Properties	Due to the increase for maintenance of Town buildings (\$5,000) and small increases in other utilities and services
5	Town Counsel	Due to the increased need for services based upon current activity and projects and expected cost for labor negotiations
6	Insurance	Due to the increase in medical insurance costs
7	Land Use and Building	During 2015-2016, the Land Use and Building departments were recently combined for operational purposes. The increase is due to increases in salaries and mileage reimbursements lines
8	Fire Protection	Due to decreases in the administrative expenditures and capital replacement lines. In addition, certain capital items are now being requested through the capital plan.
9	Police	Due to the State increasing the Town's share of the cost of the State Trooper from 75% to 85%.
10	Dispatch Services	Due to the consolidation of dispatch services to one vendor
11	General Labor	Due to a portion of the overtime line being reclassified to the Snow and Ice Removal budget (\$60,000)
12	General Maintenance	Due to a decrease in the materials line based upon the proposed alternative funding for future road reconstruction projects
13	Town Garage	Due to the certain costs being reclassified from the General Maintenance budge
14	Snow & Ice Removal	Due to the increase in the overtime line by \$80,000 (\$20,000 additional over \$60,000 noted above). In addition, the sand and salt lines were reduced to reflect the 5 year actual average.
15	Waste Disposal	Due to the increases in the tip fee and bulky waste disposal fees
16	Tree Maintenance	Increase is based upon the prior year actual maintenance costs
17	Social Services	Due to an increase in the salary and medical insurance benefits lines
18	Ambulance Services	Due to the expected increases in operating costs, including the contracted service line for coverage when volunteers are not available. In addition, a paramedic intercept fee of \$8,333 is being charged this year for the first time. This fee is expected to increase by \$8,400 per year over the next 4 years

TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET

NOTES TO BUDGET SUMMARY

DETAILS OF CHANGES IN CERTAIN DEPARTMENT BUDGETS

19	Capital Improvement Budget	Due to additional projects being funded based upon a the projected 10 year capital plan. This line is being returned to the funding level of prior years to level out funding based upon future capital needs.
20	Road Fund Transfer	Eliminated due to the proposed alternative for funding future road improvements from the issuance of bonds. See Debt Service - Infrastructure below.
21	Debt Service - Principal & Interest	Due to the decrease in the amount of scheduled debt service payments
22	Debt Service - Infrastructure	Increase is due to proposed alternative for funding future road improvements from the issuance of bonds. This amount is an estimate of the additional debt service principle and interest payments that would be due if bonds are issued during the 2017 fiscal year
23	Regional School District #17	This amount represents the proposed/approved Regional School District No. 17 budget
Notes:	Budget as currently proposed, based upon current estimates of non tax revenue of \$3,127,613 would required a mill	
	Estimated mill rate changes are based upon currently known revenue estimates. The State continues to change the	

**TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET**

BUDGET HISTORY

Line Item Name	FY 2015	FY 2016	Proposed FY 2016-17	Dollar Change	% Change
General Government					
Selectmen	\$ 176,653	\$ 190,455	\$ 188,613	\$ (1,842)	-0.97%
Finance Department	110,878	133,404	124,314	(9,090)	-6.81%
Probate	2,661	2,661	2,661	-	0.00%
Elections	50,730	51,030	53,980	2,950	5.78%
Board of Finance	43,383	43,827	43,995	168	0.38%
Assessor	114,032	116,396	120,536	4,140	3.56%
Bd of Assessment Appeal	0	310	310	-	N/A
Tax Collector	89,320	91,186	78,927	(12,259)	-13.44%
Treasurer	13,866	14,135	16,379	2,244	15.88%
Town Counsel	41,000	41,000	60,000	19,000	46.34%
Town Clerk	102,575	104,813	107,389	2,576	2.46%
Public Buildings and Properties	239,754	298,336	307,474	9,138	3.06%
Planning & Zoning	5,770	7,602	10,054	2,452	32.25%
Zoning Board of Appeals	90	90	110	20	22.22%
Engineering	50,000	50,000	50,000	-	0.00%
Wetlands	100	100	100	-	0.00%
Central Services	169,988	124,500	119,751	(4,749)	-3.81%
Insurance	996,438	1,031,686	1,093,765	62,079	6.02%
EDC	5,500	300	2,000	1,700	566.67%
Land Use & Building	262,804	267,155	276,306	9,151	3.43%
Conservation	2,500	1,500	1,500	-	0.00%
Contingency	131,834	100,000	100,000	-	0.00%
Total General Government	2,609,874	2,670,486	2,758,164	87,678	3.28%
Public Safety					
Fire Protection	289,703	259,650	220,158	(39,492)	-15.21%
Police	323,986	328,124	395,286	67,162	20.47%
Animal Control	20,514	25,080	24,680	(400)	-1.59%
Emergency Management	6,439	1,500	5,819	4,319	287.93%
Fire Marshal	17,605	19,052	19,951	899	4.72%
Dispatch Services	122,924	142,637	116,637	(26,000)	-18.23%
Total Public Safety	781,171	776,043	782,531	6,488	0.84%
Public Works					
General Labor	608,733	657,500	611,375	(46,125)	-7.02%
General Maintenance	567,000	564,000	453,000	(111,000)	-19.68%
Town Garage	38,200	38,300	45,500	7,200	18.80%
Snow & Ice Removal	325,000	325,000	363,000	38,000	11.69%
Fire Hydrants	2,000	2,000	3,000	1,000	50.00%
Waste Disposal	328,921	305,500	329,500	24,000	7.86%
Tree Maintenance	40,000	60,000	90,000	30,000	50.00%
Total Public Works	1,909,854	1,952,300	1,895,375	-56,925	-2.92%
Health & Human Services					
Senior Services	40,321	39,938	40,679	741	1.85%
Health District	74,804	78,591	80,165	1,574	2.00%
Public Health	78,376	65,664	73,665	8,001	12.18%
Social Services	78,500	80,000	80,000	-	0.00%
Elderly Transportation	43,879	44,287	44,570	283	0.64%
Water Pollution & Control	10,000	5,000	8,000	3,000	60.00%
Haddam Ambulance Services	97,500	97,500	133,333	35,833	36.75%
Total Health and Human Services	423,379	410,980	460,412	49,432	12.03%

**TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET**

BUDGET HISTORY

Line Item Name	FY 2015	FY 2016	Proposed FY 2016-17	Dollar Change	% Change
Culture and Recreation					
Haddam Park & Recreation	71,200	62,600	65,100	2,500	3.99%
H/K Recreation Authority	107,309	108,321	109,886	1,565	1.44%
Culture and Recreation	355,945	360,418	354,981	(5,437)	-1.51%
Total Culture and Recreation	534,454	531,339	529,967	(1,372)	-0.26%
Community Organizations					
CT River Coastal Cons. District	500	0	0	-	N/A
Haddam Historical Society	5,135	2,500	2,500	-	0.00%
Higganum Cemetery Association	3,000	3,000	3,000	-	0.00%
Rushford Center	0	500	0	(500)	N/A
Regional Mental Health Board	0	500	0	(500)	N/A
Community Health Center, Inc	0	500	0	(500)	N/A
Middlesex Land Trust	0	500	500	-	N/A
Total Community Organizations	8,635	7,500	6,000	(1,500)	-20.00%
Capital					
Capital Improvement Budget	442,178	451,700	643,100	191,400	42.37%
Road Fund	500,000	500,000	-	(500,000)	-100.00%
Total Capital	942,178	951,700	643,100	(308,600)	-32.43%
Debt Service					
Principal & Interest	284,786	254,286	200,165	(54,121)	-21.28%
Infrastructure	-	-	500,000	500,000	N/A
Total Debt Service	284,786	254,286	700,165	445,879	175.35%
Total General Government	7,494,332	7,482,634	7,775,714	293,080	3.92%
Regional School District #17					
Regional School #17	22,376,890	23,465,940	23,682,299	216,359	0.92%
GRAND TOTAL BUDGET	\$ 29,871,222	\$ 30,948,574	\$ 31,458,013	\$ 509,439	1.65%

TOWN OF HADDAM, CT

2016-2017 PROPOSED BUDGET

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2016 2017 Requests	% Change over 15-16 Budget
010 Selectmen									
11-01000	1st Selectman's Salary	67,511	67,511	70,656	45,655	72,424	72,424	72,424	2.5%
11-01001	Selectmen's Salaries (2)	9,740	9,943	10,234	6,822	10,490	10,490	10,490	2.5%
12-01002	Selectmen's Asst Wages	40,243	41,210	42,116	27,201	43,329	43,329	43,329	2.9%
12-01009	Receptionist Wages	35,016	36,011	36,582	23,920	37,645	37,645	37,645	2.9%
12-01011	Board Meetings Payroll	1,954	930	3,467	459	3,559	3,559	3,559	2.6%
12-01012	Temp Finance Assist Wages	5,045	-	-	-	-	-	-	N/A
14-01008	Supplemental Custodial Services	4,190	-	-	-	-	-	-	N/A
14-01013	TOB Coverage	9,874	7,968	8,500	7,743	8,616	8,616	8,616	1.4%
27-01006	Sundries	376	419	600	390	700	700	700	16.7%
34-01001	Grants & Programs	2,840	-	11,000	9,825	4,000	4,000	4,000	-63.6%
53-01019	Professional Development	1,111	810	300	300	400	400	400	33.3%
58-01003	Mileage	1,604	1,062	700	637	1,000	1,000	1,000	42.9%
81-01005	Dues, Meetings & Conferences	6,093	6,361	6,300	6,138	6,450	6,450	6,450	2.4%
	Dept Total	185,597	172,224	190,455	129,090	188,613	188,613	188,613	-1.0%

TOWN OF HADDAM, CT

2016-2017 PROPOSED BUDGET

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2016 2017 Requests	% Change over 15-16 Budget
011-Finance Department									
12-01103	Part Time Finance Director	-	8,372	70,000	28,263	71,750	71,750	59,000	-15.7%
12-01110	Financial/Office Coordinator	63,198	67,834	62,404	45,043	64,214	64,214	64,214	2.9%
53-01119	Professional Development	-	-	700	250	700	700	700	0.0%
58-01103	Mileage	-	-	300	214	400	400	400	33.3%
	Dept. Total	63,198	76,206	133,404	73,770	137,064	137,064	124,314	-6.8%
015 Probate									
36-01502	Probate Court Service Contract	2,660	2,661	2,661	1,330	2,661	2,661	2,661	0.0%
	Dept Total	2,660	2,661	2,661	1,330	2,661	2,661	2,661	0.0%
020 Elections									
12-02000	Election Wages	30,898	35,022	40,000	20,704	41,000	41,000	41,000	2.5%
19-02002	Food	1,581	1,679	1,400	968	1,500	1,500	1,500	7.1%
32-02003	Conferences/Education	1,450	1,200	1,400	850	4,000	4,000	4,000	185.7%
12-02004	Scanner Adjustments	-	1,600	1,800	1,600	1,600	1,600	1,600	-11.1%
81-02005	ROVAC Dues	110	130	130	130	130	130	130	0.0%
54-02007	Equipment	-	680	700	393	100	100	100	-85.7%
54-02008	Election Supplies	6,111	5,187	5,500	3,981	5,500	5,500	5,500	0.0%
41-02009	National Change of Address	112	152	100	74	150	150	150	50.0%
	Dept Total	40,262	45,650	51,030	28,700	53,980	53,980	53,980	5.8%

**TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET**

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2017 Requests	% Change over 15-16 Budget
025 Board of Finance									
12-02503	Secretary	3,645	3,473	3,827	2,040	3,945	3,945	3,945	3.1%
33-02500	Audits	39,500	39,500	39,500	39,500	39,500	39,500	39,500	0.0%
55-02501	Town Report Expenses	375	195	500	500	550	550	550	10.0%
	Dept Total	43,520	43,168	43,827	42,040	43,995	43,995	43,995	0.4%
030 Assessor									
11-03000	Assessor Salary	69,122	70,857	71,991	46,508	73,791	73,791	73,791	2.5%
12-03001	Asst Assessor Wages	37,513	38,460	39,305	25,430	40,445	40,445	40,445	2.9%
34-03003	Update Maps	113	315	500	236	500	500	500	0.0%
53-03007	Professional Development	3,571	2,720	2,800	422	2,800	2,800	2,800	0.0%
55-03004	Printing	157	158	250	158	1,450	1,450	1,450	480.0%
57-03006	Pricing Schedule	520	490	550	-	550	550	550	0.0%
58-03002	Car Mileage	205	831	1,000	-	1,000	1,000	1,000	0.0%
	Dept Total	111,200	113,831	116,396	72,755	120,536	120,536	120,536	3.6%
035 Board of Assessment Appeals									
12-03500	Secretary	10	-	10	-	10	10	10	0.0%
53-03507	Professional Development	150	-	300	150	300	300	300	0.0%
	Dept Total	160	-	310	150	310	310	310	0.0%

**TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET**

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2016 2017 Requests	% Change over 15-16 Budget
040 Tax Collector									
11-04000	Tax Collector's Salary	45,561	46,704	47,449	30,653	48,636	48,636	48,636	2.5%
12-04001	Assistant Tax Collector	38,100	38,226	38,937	-	40,059	40,059	22,000	-43.5%
36-04005	Mailing Services	55	120	200	41	200	200	200	0.0%
53-04002	Professional Development	857	657	850	153	1,250	1,250	1,250	47.1%
53-04008	MV put-ons	2,256	2,499	2,500	250	300	300	300	-88.0%
55-04006	Printing-Tax Bills/Rate Book	650	650	650	-	5,541	5,541	5,541	752.5%
58-04004	Mileage	756	592	600	52	1,000	1,000	1,000	66.7%
	Dept Total	88,235	89,448	91,186	31,149	96,986	96,986	78,927	-13.4%
045 Treasurer									
11-04500	Treasurer Salary	13,137	13,411	13,735	9,157	14,079	14,079	14,079	2.5%
58-04503	Mileage	287	230	300	152	300	300	300	0.0%
81-04501	Bank Charges	-	-	100	100	2,000	2,000	2,000	1900.0%
	Dept Total	13,424	13,641	14,135	9,409	16,379	16,379	16,379	15.9%

**TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET**

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2016 2017 Requests	% Change over 15-16 Budget
050 Town Counsel									
31-05000	Legal Counsel	15,517	16,203	25,000	22,609	25,000	25,000	35,000	40.0%
31-05001	Labor Counsel	18,014	6,251	1,000	1,096	10,000	10,000	10,000	900.0%
31-05002	P&Z Counsel	16,494	14,439	15,000	4,237	15,000	15,000	15,000	0.0%
31-05003	Bond Counsel	-	-	-	-	10,000	10,000	0	
	Dept Total	50,026	36,893	41,000	27,942	60,000	60,000	60,000	46.3%
055 Town Clerk									
11-05500	Town Clerk's Salary	52,229	53,989	54,850	35,434	56,222	56,222	56,222	2.5%
12-05501	Asst Town Clerk Wages	40,738	40,852	41,543	26,773	42,742	42,742	42,742	2.9%
32-05511	Conferences	621	1,033	1,035	250	1,035	1,035	1,035	0.0%
55-05503	Record Books & Maps	1,500	4,609	4,580	216	4,580	4,580	4,580	0.0%
55-05513	Codification Maintenance	1,195	1,195	1,200	1,195	1,200	1,200	1,200	0.0%
58-05512	Mileage	180	290	395	111	400	400	400	1.3%
81-05506	Dues	115	115	180	175	180	180	180	0.0%
89-05507	Election Expenses	245	350	500	173	500	500	500	0.0%
89-05509	Vital Statistics	199	438	530	347	530	530	530	0.0%
	Dept Total	97,021	102,871	104,813	64,673	107,389	107,389	107,389	2.5%

**TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET**

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2016 2017 Requests	% Change over 15-16 Budget
061 Public Buildings									
12-06100	Custodial Wages	45,796	46,713	48,517	30,865	49,924	49,924	49,924	2.9%
36-06107	H2O/ Rental/Alarm Maint.	1,884	1,131	1,100	1,214	3,010	3,010	3,010	173.6%
56-06103	Rubbish Removal	4,521	2,685	3,750	2,281	5,340	5,340	5,340	42.4%
59-06105	Telephones	27,834	20,237	17,700	12,018	17,000	15,000	15,000	-15.3%
60-06101	Heating Fuel	52,163	31,092	56,700	11,461	56,700	56,700	56,700	0.0%
60-06104	Propane	9,577	6,539	2,500	1,460	2,500	2,500	2,500	0.0%
62-06102	Electric	59,642	70,256	78,069	37,494	80,000	80,000	80,000	2.5%
62-06106	Street Lighting	36,127	38,983	45,000	25,774	45,000	45,000	45,000	0.0%
66-06115	Maint of Town Property/Bldgs	43,494	32,060	45,000	31,957	50,000	50,000	50,000	11.1%
	Dept Total	281,038	249,696	298,336	154,524	309,474	307,474	307,474	3.1%
070 Planning & Zoning									
32-07002	Conference Fees	160	(160)	250		200	200	200	-20.0%
86-07000	COG	5,528	5,519	7,352	7,352	7,352	9,854	9,854	34.0%
	Dept Total	5,688	5,359	7,602	7,352	7,552	10,054	10,054	32.3%
075 ZBA									
81-07501	Dues & Meetings	90	90	90	90	90	90	110	22.2%
	Dept Total	90	90	90	90	90	90	110	22.2%

TOWN OF HADDAM, CT 2016-2017 PROPOSED BUDGET

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2017 Requests	% Change over 15-16 Budget
080 Engineering									
11-08000	Town Engineer Services	24,451	30,134	50,000	28,821	50,000	50,000	50,000	0.0%
	Dept Total	24,451	30,134	50,000	28,821	50,000	50,000	50,000	0.0%
085 Wetlands									
89-08500	Wetlands Activities	55	-	100	55	100	100	100	0.0%
	Dept Total	55	-	100	55	100	100	100	0.0%
090 Central Services									
35-09011	Web Updates	3,666	464	500	332	1,500	1,500	1,500	200.0%
36-09008	Payroll Processing	7,085	7,549	7,000	4,606	7,800	7,800	7,800	11.4%
36-09013	Alarm System Monitoring	382	1,490	1,700	690	-	-	-	-100.0%
54-09010	Equipment	2,807	4,843	2,500	1,444	2,500	2,500	2,500	0.0%
55-09012	Legal Notices	9,986	5,856	13,000	4,188	10,000	10,000	10,000	-23.1%
61-09000	Stationery & Office Supplies	4,330	4,743	5,000	3,139	5,000	5,000	5,000	0.0%
65-09001	Postage	19,393	14,609	18,000	9,843	13,100	13,100	13,100	-27.2%
66-09004	IT Maintenance/Support	61,658	61,173	63,500	44,148	65,226	65,226	66,551	4.8%
66-09006	Office Equipment Maint	1,854	1,612	2,000	900	2,000	2,000	2,000	0.0%
69-09003	Copy Machine Supplies	3,880	3,785	5,000	3,831	5,000	5,000	5,000	0.0%
69-09005	Building Supplies	2,674	3,151	3,000	1,224	3,000	3,000	3,000	0.0%
69-09009	Computer Supplies	3,149	1,729	3,300	1,045	3,300	3,300	3,300	0.0%

**TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET**

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2017 Requests	% Change over 15-16 Budget
	Dept Total	120,865	111,003	124,500	75,389	118,426	118,426	119,751	-3.8%
095 Insurance/Benefits									
21-09500	CIGNA Health	287,553	361,343	350,000	200,475	367,500	420,000	420,000	20.0%
21-09506	Uninsured Loss	3,688	3,558	3,700	500	7,000	7,000	7,000	89.2%
21-09510	Group Term Life Insurance	9,307	10,797	10,000	5,968	11,500	11,500	11,500	15.0%
22-09504	Social Security	114,400	114,804	120,000	66,936	120,000	120,000	120,000	0.0%
23-09503	Retirement Plan	227,608	240,000	256,564	256,564	273,000	273,000	273,000	6.4%
23-09508	Fire Dept Incentive	82,646	83,000	60,922	60,922	96,615	96,615	96,615	58.6%
23-09509	Pension Consultant	13,127	13,428	14,000	13,724	14,000	14,000	14,000	0.0%
25-09505	State Unemployment	-	-	1,000	-	1,000	1,000	1,000	0.0%
34-09507	Insurance Consultant	3,785	-	500	-	500	500	500	0.0%
52-09501	Worker's Compensation	51,436	51,435	60,000	40,504	63,000	63,000	63,000	5.0%
52-09502	All Other Insurances	103,792	70,613	83,000	53,604	15,150	15,150	15,150	-81.7%
52-09503	Liability Insurance	-	-	72,000	-	72,000	72,000	72,000	-
	Dept Total	897,343	948,978	1,031,686	699,197	1,041,265	1,093,765	1,093,765	6.0%
120 Economic Development									
86-12010	Marketing	-	1,588	300	-	2,000	2,000	2,000	566.7%
	Dept Total	-	1,588	300	-	2,000	2,000	2,000	566.7%

TOWN OF HADDAM, CT

2016-2017 PROPOSED BUDGET

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2017 Requests	% Change over 15-16 Budget
125 Land Use and Building									
11-12500	Town Planner	70,277	72,119	73,193	46,852	75,023	75,023	75,023	2.5%
11-24000	Building Official Salary	62,190	63,777	64,734	36,293	66,353	66,353	66,353	2.5%
12-12502	Administrative Coordinator	33,411	34,253	35,095	22,564	36,119	36,119	36,119	2.9%
12-24008	Bldg Dept Adm Asst	33,604	34,890	35,580	22,940	36,605	36,609	36,609	2.9%
12-12503	Commission Secy	10,704	10,797	15,287	8,953	16,000	16,000	16,000	4.7%
12-12504	ZEO/WEO	28,564	29,258	29,217	20,282	29,952	29,952	29,952	2.5%
26-12509	Maps/Equipment/Publication	1,655	476	2,000	236	2,700	2,700	2,700	35.0%
36-24002	Contractual Services (Building)	875	2,375	2,000	2,430	2,000	2,000	2,000	0.0%
36-12517	CT Main St. Center	-	-	500	500	500	500	500	0.0%
36-12518	CT Main St Technical Assistance	-	-	2,000	-	-	-	-	-100.0%
53-12516	Professional Development	2,148	1,304	2,050	507	2,050	2,050	2,050	0.0%
58-24010	Mileage (Building)	7,594	6,622	3,000	2,750	8,000	8,000	6,000	100.0%
58-12515	Mileage (LU)	1,307	388	2,500	372	3,000	3,000	3,000	20.0%
	Dept Total	252,327	256,259	267,155	164,678	278,302	278,306	276,306	3.4%

TOWN OF HADDAM, CT

2016-2017 PROPOSED BUDGET

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2016 2017 Requests	% Change over 15-16 Budget
130 Conservation									
30-13000	Conservation Activities	2,902	1,000	1,000	55	1,000	1,000	1,000	0.0%
30-13001	Salmon River Watershed	-	1,500	500		1,500	500	500	0.0%
	Dept Total	2,902	2,500	1,500	55	2,500	1,500	1,500	0.0%
200 Haddam V. F. D.									
30-20004	Fire Police	495	439	500		250	250	250	-50.0%
54-20011	Building & Property	30,338	26,406	23,850	1,218	20,350	20,350	20,350	-14.7%
60-20007	Vehicle Fuel	10,655	7,134	8,000	2,828	8,000	8,000	8,000	0.0%
61-20010	Office/Misc Supplies	9,020	9,956	11,222	3,925	10,070	10,070	10,070	-10.3%
61-20013	Medical Supplies	8,652	11,824	13,050	3,050	11,510	11,510	11,510	-11.8%
66-20005	Radio Maintenance	5,801	4,806	5,600	2,965	5,600	5,600	5,600	0.0%
66-20006	Small Equip Maintenance	18,277	18,780	18,575	2,828	17,475	17,475	17,475	-5.9%
66-20009	Truck Maintenance	36,535	42,149	18,525	17,269	20,975	20,975	20,975	13.2%
66-20016	Emergency Truck Repairs	9,434	15,394	6,000	3,560	6,000	6,000	6,000	0.0%
79-20000	Administrative Expenses	49,142	26,233	27,800	11,182	20,250	20,250	20,250	-27.2%
79-20012	Capital Expenses	57,643	65,293	59,290	14,726	32,440	32,440	32,440	-45.3%
	Subtotal Total	235,991	228,414	192,412	63,551	152,920	152,920	152,920	-20.5%

**TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET**

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2016 2017 Requests	% Change over 15-16 Budget
Volunteer Fire Departments									
201 Haddam Neck V. F. D.									
54-20111	Building & Property	-	-	8,670	946	8,670	8,670	8,670	0.0%
60-20107	Vehicle Fuel	-	-	2,000	846	2,000	2,000	2,000	0.0%
61-20110	Office/Misc Supplies	-	-	3,300	350	3,300	3,300	3,300	0.0%
61-20113	Medical Supplies	-	-	1,605	65	1,605	1,605	1,605	0.0%
66-20105	Radio Maintenance	-	-	700	141	700	700	700	0.0%
66-20106	Small Equip Maintenance	-	-	6,770	2,549	6,770	6,770	6,770	0.0%
66-20109	Truck Maintenance	-	-	11,475		11,475	11,475	11,475	0.0%
66-20116	Emergency Truck Repairs	-	-	4,000	1,590	4,000	4,000	4,000	0.0%
79-20100	Administrative Expenses	-	-	8,900	1,435	8,900	8,900	8,900	0.0%
79-20112	Capital Expenses	-	-	19,818	14,727	43,818	19,818	19,818	0.0%
	Subtotal Total	-	-	67,238	22,649	91,238	67,238	67,238	0.0%
	Total Volunteer Fire Department	235,991	228,414	259,650	86,200	244,158	220,158	220,158	-15.2%

TOWN OF HADDAM, CT

2016-2017 PROPOSED BUDGET

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Request	2016-2017 Selectmen's Request	BOF 2016 2017 Requests	% Change over 15-16 Budget
205 POLICE									
12-20500	School Guard	5,296	5,302	5,644	3,227	5,786	5,786	5,786	2.5%
36-20502	State Police	242,850	257,462	254,000		321,000	321,000	321,000	26.4%
36-20504	Emergency/Special Duty	59,583	58,706	65,000	41,175	65,000	65,000	65,000	0.0%
59-20502	Internet	-	2,026	1,980	1,329	2,000	2,000	2,000	1.0%
69-20501	Supplies	903	970	1,500	35	1,500	1,500	1,500	0.0%
	Dept Total	308,632	324,466	328,124	45,765	395,286	395,286	395,286	20.5%
215 Animal Control									
11-21500	Dog Warden's Salary	10,448	10,666	15,000	10,000	15,375	15,375	15,375	2.5%
61-21511	Dog Tags	68	68	600		600	600	600	0.0%
88-21510	Dog Warden Expense	75	802	850	75	75	75	75	-91.2%
88-21512	Pound Expense	3,008	2,605	4,350	662	4,350	4,350	4,350	0.0%
89-21515	Miscellaneous Expense	2,318	2,585	4,280	485	4,280	4,280	4,280	0.0%
	Dept Total	15,917	16,726	25,080	11,222	24,680	24,680	24,680	-1.6%
220 Emergency Management									
61-22002	Misc Equip & Supplies	500	1,522	500		4,819	4,819	4,819	863.8%
89-22000	Emergency Management	500	50	1,000		1,000	1,000	1,000	0.0%
	Dept Total	1,000	1,572	1,500	-	5,819	5,819	5,819	287.9%

**TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET**

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2016 2017 Requests	% Change over 15-16 Budget
225 Fire Marshal									
11-22500	Fire Marshal Salary	14,041	14,333	14,752	9,834	15,121	15,121	15,121	2.5%
12-22506	Deputy Fire Marshal	1,015	-	500		1,280	1,280	1,280	156.0%
27-22502	Sundries	112	-	50		100	100	100	100.0%
53-22505	Professional Development	516	355	500	300	750	750	750	50.0%
54-22503	Equipment	230	205	1,750	309	1,250	1,250	1,250	-28.6%
58-22501	Mileage	1,643	1,004	1,400	318	1,250	1,250	1,250	-10.7%
81-22504	Dues & Membership	-	46	100	25	200	200	200	100.0%
	Dept Total	17,557	15,943	19,052	10,786	19,951	19,951	19,951	4.7%
230 Dispatch Services									
36-23000	Valley Shore Emergency	94,658	101,372	118,637	88,978	116,637	116,637	116,637	-1.7%
36-23001	K-X Dispatching Colchstr Emer	20,925	22,796	24,000	9,920	-	-	-	-100.0%
	Dept Total	115,583	124,168	142,637	98,898	116,637	116,637	116,637	-18.2%
300 General Labor									
12-30000	Regular Labor	494,981	516,349	555,000	348,879	568,875	568,875	568,875	2.5%
13-30001	Overtime Labor	97,121	127,811	80,000	49,353	20,000	20,000	20,000	-75.0%
36-30003	Outside Contractors	12,235	18,626	22,500	7,558	22,500	22,500	22,500	0.0%
	Dept Total	604,337	662,786	657,500	405,790	611,375	611,375	611,375	-7.0%

**TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET**

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2016 2017 Requests	% Change over 15-16 Budget
36-30500	Contracted Services							110,000	N/A
54-30501	Minor Equip & Repairs	67,334	105,358	69,000	51,438	80,000	80,000	120,000	73.9%
60-30502	Vehicle Fuel	77,129	59,166	65,000	21,469	70,000	65,000	65,000	0.0%
69-30500	Materials	411,450	425,663	430,000	191,336	460,000	460,000	150,000	-65.1%
69-30501	Signs							8,000	N/A
	Dept Total	555,913	590,187	564,000	264,242	610,000	605,000	453,000	-19.7%
320 Town Garage									
53-32005	Professional Development							2,000	N/A
57-32006	OSHA-Federal Regulation	225	200	500	37	500	500	2,500	400.0%
66-32004	Maintenance	376	1,017	900	792	1,000	1,000	1,000	11.1%
66-32007	Rental of Storage Building	39,500	36,000	36,000	27,000	36,000	36,000	36,000	0.0%
69-32003	Supplies	947	1,809	900	816	1,000	1,000	1,000	11.1%
81-32005	Dues and Subscriptions							3,000	
	Dept Total	41,048	39,026	38,300	28,645	38,500	38,500	45,500	18.8%

**TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET**

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2017 Requests	% Change over 15-16 Budget
13-32501	Snow & Ice Removal O/T	-	-	-	-	80,000	80,000	80,000	N/A
36-32502	Contract Services	181,973	278,851	115,000	36,064	115,000	115,000	115,000	0.0%
66-32503	Plow Blades/Sander	8,767	31,403	10,000	8,432	15,000	15,000	15,000	50.0%
68-32500	Sand-Snow & Ice Removal	100,358	112,606	100,000	27,491	100,000	100,000	83,000	-17.0%
68-32501	Salt for Ice Removal	72,867	80,099	100,000	29,716	100,000	100,000	70,000	-30.0%
	Dept Total	363,965	502,959	325,000	101,703	410,000	410,000	363,000	11.7%
330 Fire Hydrants									
66-33000	Maint/Hydrants Tanks	1,629		2,000	1,380	3,000	3,000	3,000	50.0%
	Dept Total	1,629	-	2,000	1,380	3,000	3,000	3,000	50.0%

TOWN OF HADDAM, CT 2016-2017 PROPOSED BUDGET

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2016 2017 Requests	% Change over 15-16 Budget
335 Waste Disposal									
12-33500	Custodian Wst Trsf Sta	64,544	69,313	75,000	49,574	75,000	75,000	75,000	0.0%
36-33501	Land Fill Monitoring	13,840	14,248	15,000	5,152	15,000	15,000	15,000	0.0%
62-33506	Electric	4,007	4,362	3,500	2,127	5,000	5,000	5,000	42.9%
63-33502	MSW Disposal Fee	169,326	95,505	90,000	50,712	100,000	100,000	100,000	11.1%
63-33503	MSW Transportation	17,909	805	1,000		1,000	1,000	1,000	0.0%
63-33504	Bulky Waste Disposal Fee	100,072	65,613	70,000	44,703	80,000	80,000	80,000	14.3%
63-33505	Bulky Waste Transport	27,300	800	1,000		1,000	1,000	1,000	0.0%
63-33507	Recycling	23,566	7,384	7,000	4,525	7,500	7,500	7,500	7.1%
63-33508	HH Hazard Waste Collection	15,586	18,003	20,000	14,210	20,000	20,000	20,000	0.0%
63-33509	Brush Disposal	-	-	18,000	7,849	18,000	18,000	18,000	0.0%
66-33501	Maintenance of Site	6,190	5,518	5,000	3,292	7,000	7,000	7,000	40.0%
	Dept Total	442,339	281,551	305,500	182,143	329,500	329,500	329,500	7.9%
340 Tree Maintenance									
30-34000	Tree Warden	-	-	-		-	-	5,000	N/A
36-34001	Tree Removal	34,300	139,727	60,000	73,560	90,000	90,000	85,000	41.7%
	Dept Total	34,300	139,727	60,000	73,560	90,000	90,000	90,000	50.0%

**TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET**

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2016 2017 Requests	% Change over 15-16 Budget
105 Senior Services									
11-10504	Municipal Agent Salary	9,744	10,048	10,238	6,694	10,494	10,494	10,494	2.5%
12-10505	Sr Center Manager Wages	14,260	14,098	15,201	9,143	15,685	15,685	15,685	3.2%
27-10507	Sundries	2,103	-	800	67	800	800	800	0.0%
59-10509	Internet	1,303	965	1,200	616	1,200	1,200	1,200	0.0%
86-10500	Club Sixty	2,631	2,500	2,500	863	2,500	2,500	2,500	0.0%
86-10506	Committee on Aging	1,095	1,000	1,000	-	2,000	1,000	1,000	0.0%
86-10507	Special Events	1,286	1,225	1,500	900	1,500	1,500	1,500	0.0%
88-10508	Meals for the Elderly	6,561	6,995	7,500	3,575	7,500	7,500	7,500	0.0%
	Dept Total	38,983	36,831	39,938	21,858	41,679	40,679	40,679	1.9%
112 Health									
11-11200	District Fee	71,103	74,804	78,591	58,943	80,165	80,165	80,165	2.0%
	Dept Total	71,103	74,804	78,591	58,943	80,165	80,165	80,165	2.0%
400 Social Services									
86-40000	Haddam Public Health	78,376	78,376	65,664	49,248	75,290	75,290	73,665	12.2%
	Dept Total	78,376	78,376	65,664	49,248	75,290	75,290	73,665	12.2%
405 Youth & Family Services									
86-40504	Youth & Family Services	78,500	78,500	80,000	60,000	80,000	80,000	80,000	0.0%
	Dept Total	78,500	78,500	80,000	60,000	80,000	80,000	80,000	0.0%

**TOWN OF HADDAM, CT
2016-2017 PROPOSED BUDGET**

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2016 2017 Requests	% Change over 15-16 Budget
415 Transportation for the Elderly									
12-41500	Sr Van Driver Wages	32,343	34,242	35,287	22,714	36,705	36,705	36,170	2.5%
12-41502	Substitute Driver	-	-	1,500		1,500	1,500	1,500	0.0%
13-41503	Overtime	12	-			500	-		N/A
60-41502	Vehicle Fuel	4,243	3,859	5,000	1,268	5,000	4,000	4,000	-20.0%
66-41501	Maintenance	1,558	2,842	2,500	302	2,900	2,900	2,900	16.0%
	Dept Total	38,156	40,943	44,287	24,284	46,605	45,105	44,570	0.6%
420 Water Pollution Control & Monitoring									
36-42000	Water Poll Control & Monitoring	4,781	8,764	5,000	2,289	8,500	8,000	8,000	60.0%
	Dept Total	4,781	8,764	5,000	2,289	8,500	8,000	8,000	60.0%
425 Ambulance Services									
89-42501	Contractual Services	97,500	97,500	97,500	73,125	163,000	125,000	125,000	28.2%
	Middlesex Hospital Paramedics	-	-	-		8,333	8,333	8,333	
	Dept Total	97,500	97,500	97,500	73,125	163,000	133,333	133,333	36.8%
503 Haddam Park & Recreation Commission									
86-50301	Field Maintenance	55,181	57,485	55,000	27,633	60,000	60,000	55,000	0.0%
86-50304	Sanitary Facilities	2,017	1,631	2,100	1,008	2,100	2,100	2,100	0.0%
86-50306	Field Equipment	-	-	500		500	500	500	0.0%
86-50307	Expand Rec Opportunities	-	3,238	5,000	7,415	10,000	10,000	7,500	50.0%
	Dept Total	57,198	62,354	62,600	36,056	72,600	72,600	65,100	4.0%

TOWN OF HADDAM, CT

2016-2017 PROPOSED BUDGET

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2016 2017 Requests	% Change over 15-16 Budget
505 H/K Recreation Authority									
86-50500	Recreation Authority	104,111	107,309	108,321	108,321	109,886	109,886	109,886	1.4%
	Dept Total	104,111	107,309	108,321	108,321	109,886	109,886	109,886	1.4%
515 Culture & Recreation									
86-51500	Village Park Society	3,000	3,000	3,000	3,000	3,000	3,000	3,000	0.0%
86-51503	Brainerd Memorial Library	339,000	346,120	350,593	262,945	345,156	345,156	345,156	-1.6%
86-51504	Haddam River Days	5,000	5,000	5,000	5,000	5,000	5,000	5,000	0.0%
86-51505	Veteran's Museum Supplies	329	380	500	40	500	500	500	0.0%
110	Parade Supplies	420	524	1,325	376	1,325	1,325	1,325	0.0%
	Dept Total	347,749	355,024	359,093	271,361	354,981	354,981	354,981	-1.1%
520 Community Organizations									
86-52003	Haddam Historical Society	2,500	5,135	2,500	2,500	4,076	2,500	2,500	0.0%
86-52004	Higginum Cemetery Assoc.	3,000	3,000	3,000	3,000	3,000	3,000	3,000	0.0%
86-52005	Rushford Center	-	-	500	-	-	-	-	-100.0%
86-52006	Regional Mental Health Board	-	-	500	406	406	-	-	-100.0%
86-51502	CT River Coastal Cons. District	500	500	-	-	-	-	-	N/A
NEW	Women & Family Center	-	-	-	300	300	-	-	N/A
86-52007	Community Health Center	-	-	500	500	-	-	-	-100.0%

TOWN OF HADDAM, CT 2016-2017 PROPOSED BUDGET

BY LINE ITEM AND DEPARTMENT

Line Item #	Line Item Name	2013-2014 Actual Expended	2014-2015 Actual Expended	2015-2016 Adopted Budget	YTD Expended 2/29/2016	2016-2017 Dept. Request	2016-2017 Selectmen's Request	BOF 2017 Requests	% Change over 15-16 Budget
86-52008	Middlesex Land Trust	-	-	500	500	500	500	500	0.0%
	Dept Total	6,000	8,635	7,500	6,406	8,282	6,000	6,000	-20.0%
800 Contingency									
84-80000	Contingency	-	-	100,000		100,000	100,000	100,000	0.0
	Dept Total	0	0	100,000	0	100,000	100,000	100,000	0.0%
Fund 17 Capital Improvement Budget									
Capital Improvement Plan Budget									
		489,312	442,178	451,700	451,700	394,100	394,100	643,100	42.4%
	Total Capital Budget	489,312	442,178	451,700	451,700	394,100	394,100	643,100	42.4%
Road Fund									
		1,077,758	500,000	500,000	500,000	500,000	750,000	-	-100.0%
	Total Road Fund	1,077,758	500,000	500,000	500,000	500,000	750,000	-	-100.0%
Debt Service									
	Rescue 5-13	44,099	45,960	47,900	47,900	-	-	-	-100.0%
	Interest Rescue 5-13	5,822	3,961	2,021	2,020	-	-	-	-100.0%
	Transfer Station	100,000	140,000	140,000	140,000	140,000	140,000	140,000	0.0%
	Interest	0	67,865	64,365	64,365	60,165	60,165	60,165	-6.5%
	Roll Off Truck	0	27,000	0	0	-	-	-	N/A
	Infrastructure							500,000	175.3%
	Total Debt Service	149,921	284,786	254,286	254,285	200,165	200,165	700,165	175.3%
Total General Government									
		7,657,718	7,405,727	7,482,634	4,839,376	7,771,781	8,009,838	7,775,714	3.9%
Education									
	Regional School #17	21,414,633	22,376,890	23,465,940	17,599,462	23,969,636	23,969,636	23,682,299	0.9%
	Dept Total	21,414,633	22,376,890	23,465,940	17,599,462	23,969,636	23,969,636	23,682,299	0.9%
	Grand Total	\$29,072,351	\$29,782,617	\$30,948,574	\$22,438,838	\$ 31,741,416	\$31,979,474	\$31,458,013	1.6%

Town of Haddam, CT

2016-17 Fiscal Year

**PROPOSED
CAPITAL BUDGET**

TOWN OF HADDAM, CONNECTICUT

PROPOSED CAPITAL BUDGET FOR THE FISCAL YEAR 2016-2017

Item	Amount	Description of Project
<u>Haddam Parks and Recreation</u>		
Gray Hill Irrigation Replacement and Upgrades (1 of 4)	2,500	Replace failing original ball valves that control each zone of the GHAC irrigation system (there are 26 zones). The original valves are not solid brass. Some have failed and been replaced (7 thus far). The project is to replace the balance of these valves to reduce the labor costs. The irrigation system is approaching ten years old and other repairs that could be necessary at some point. No formal estimates have obtained at this point and therefore the \$10,000 is a project cap.
Brickyard Irrigation (1 of 1)	5,000	Install irrigation at the Brickyard ball field. \$20,000 will be requested to be transferred from the field design account to fund the total estimated cost of the project of \$25,000
Playground Equipment (1 of 4)	2,500	Purchase and install additional playground equipment to increase the capability of the playground. Handicapped accessible area has some room for expansion. Due to constant usage and community feedback, we would like to expand capabilities.
Cistern Pump Replacement (5 of 8)	5,000	Replacement of pump cistern on Jail Hill Rd
Total Haddam Parks and Recreation	15,000	
<u>Haddam Neck Volunteer Fire Department</u>		
SCBA Replacement (2 of 3)	40,000	Replacement of SCBA's and purchase of SCBA filling station and SCBA tracking equipment to locate missing firefighters.. The current SCBA's were purchased in the mid 90's and are beyond their useful life.
Radio Upgrade (1 of 2)	24,000	This project is to replace the current low band radios with high band radios. This switch is being driven by FCC requirements and in conjunction with the switch to a new dispatch company. This about was removed from operating budget and included in the capital budget.
Total Haddam Neck Volunteer Fire Department	64,000	

TOWN OF HADDAM, CONNECTICUT			
PROPOSED CAPITAL BUDGET			
FOR THE FISCAL YEAR 2016-2017			
Item	Amount	Description of Project	
<u>Haddam Volunteer Fire Department</u>			
Hose replacement (New)	25,000	Hoses are aging and are in need of replacement. Approximately 100 lengths of hose are 30 years old and the NFPA lifespan on hoses is 10 years.	
Rescue Air Bag Replacement (New)	10,000	Replacement of air bags. The bags are certified for 10 years of use only. The air bags we currently have were purchased in 2003. Air bags are used for lifting heavy objects such as vehicle when a party is trapped. The reason they have a short life is they have a rubber bladder that deteriorates over time. The manufactures only certifies them for used for 10 years.	
In ground water Tank-Training Bldg (1 of 2)	15,000	To add a water supply tank at the new training building at Haddam Station 1 for training purposes. In addition this could be used as an emergency water supply for firefighting tasks in the surrounding area.	
Rescue Tools Replacement (1 of 5)	30,000	Replacement of the Hydraulic Rescue Extrication tools used by Haddam Fire Company. The tools are located on various vehicles in the fleet. The current tools range in age from the early 90's to 2006. Purchasing the replacements all at one time ensures compatibility and interchangeability thought our fleet	
Truck 7-13 Replacement (1 of 5)	100,000	Replacement of fire truck. This vehicle is currently a 2006 and will be at the end of its useful life in 2021.	
Radio System Replacement (1 of 5)	180,000	Radio System replacement due to ever changing technology and interoperability requirements. The radio system for both departments will be integrated and therefore this project would be a joint replacement.	
Total Haddam Volunteer Fire Department	360,000		

TOWN OF HADDAM, CONNECTICUT			
PROPOSED CAPITAL BUDGET			
FOR THE FISCAL YEAR 2016-2017			
Item	Amount	Description of Project	
<u>Public Works</u>			
Replace 1978 Pay loader (2 of 4)	25,000	Loader is over 35 years old. Loaders are normally replaced on a 15 year cycle. Estimated new cost is \$175,000. Estimated used is \$90,000 to \$100,000.	
30 yd Roll off (2 of 2)	6,100	Container purchased in the prior year used on Public Works projects, such as tree and stump clean up, and also to supplement the roll-offs at the Transfer Station. It is also used with the roll-off truck to haul gravel when our ten wheel dump truck is out of service.	
Rebuild Plow Truck (2 of 5)	20,000	Normal replacement for plow trucks has been between 10-12 years. The life of 3-4 trucks has been extended with this program. Monies have been used to rebuild sander/body units, suspension systems, plow frame, and hydraulic systems.	
JRB Debris Bucket (1 of 1)	16,000	The debris bucket above is designed for use in a storm such as hurricane, ice storm, or wind storm. It is capable of opening up like a grapple to scoop up and load tree/logs, brush, stumps and soil debris. It would make it safer and more efficient for employees who now have to try and chain the above by hand to load.	
JRB Sweeper Broom for Loader (1 of 1)	16,000	Pay loader attachment to make our pay loader fleet more versatile and more efficient. The sweeper attachment could be quickly installed on the pay loader to clean debris off roads from storms and accidents. Also, some of the roads without houses on them could be swept with this unit saving the life of the road sweepers.	
Used Paver (1 of 1)	16,000	A new paver costs approximately \$80,000-\$90,000. This unit would be used by Town employees on smaller jobs only. The Town paving program is performed by large paving contractor. The used paver is know to be available from a local company.	
Total Public Works	99,100		

TOWN OF HADDAM, CONNECTICUT			
PROPOSED CAPITAL BUDGET			
FOR THE FISCAL YEAR 2016-2017			
Item	Amount	Description of Project	
<u>General Government</u>			
2020 Revaluation (1 of 5)	35,000	Revaluation services for the Town based upon estimate from vendor of \$190,000.	
Financial Software (1 of 2)	35,000	Upgrade Town's Financial Software to increase efficiency and reporting capabilities	
		The State of CT Office of Policy Management (OPM) recently required all Towns to update their POCD on a 10 year cycle to be eligible for State discretionary funding such as STEAP, LOTSIP . Specifically, the State is looking for compliance with Affordable Housing initiatives and with resiliency as it pertains to major storms. This need to be complete by January 2018. Estimate obtained was \$50,000. PY funding \$15,000.	
POCD 2018 (2 of 2)	35,000		
Total General Government	105,000		
Grand Total	643,100		