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# Town of Haddam, CT

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## Proposed Annual Budget And Detailed Capital Budget 2019 - 2020

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**Proposed Budget**

**Public Hearing May 8, 2019**

*The entire budget is available at [Haddam.org](http://Haddam.org) or at the Town Office Building*

**TOWN OF HADDAM, CT**  
**2019 - 2020 BUDGET**  
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**TOWN OF HADDAM, CT**  
**DESCRIPTION OF BUDGET PROCESS**  
**TOWN CHARTER SECTION 9.3**

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By the first Wednesday in February the Board of Finance shall receive from the Board of Selectman the preliminary budget for the Town which shall include the individual budgets of each Town agency dependent on the Town for any portion of its income.

By the first Wednesday in April the Board of Finance shall review the preliminary budgets together with estimates of income and prepare its own preliminary budget no less than forty-five days prior to the Annual Budget Meeting.

By the third Wednesday in April the Board of Finance shall return to each Town agency no less than five weeks prior to the Annual Budget Meeting the budget proposed by the Board of Finance for each such agency. Any Town agency which takes exception to the proposed budget shall so inform the Board of Finance within one week.

By the first full week in May the Board of Finance shall hold a public hearing on the proposed budget. Printed copies of the proposed budget shall be available at the Office of the Town Clerk, the town public library and at such other locations as the Board may prescribe, at least five days in advance of said hearing.

Those wishing changes in the budget as proposed by the Board of Finance shall communicate their views at the public hearing. After the public hearing the Board shall draft its final recommended budget the third Wednesday in May of each year.

After the public hearing, the Board shall draft its final recommended budget.

The final budget as proposed by the Board of Finance shall be presented for adoption at the Annual Budget Meeting called for that purpose. The Annual Budget Meeting may delete or decrease the budget amounts, but may not increase budgeted amounts nor add additional items into the budget.

Within one week after the acceptance of the annual budget by the Town Meeting, unless otherwise changed by ordinance, the Board of Finance shall meet and lay a tax on the grand list sufficient, in addition to the other estimated yearly income of the Town, to pay the expenses and appropriations of the Town for the current year.

# TOWN OF HADDAM, CT

## LISTING AND DESCRIPTION OF TOWN FUNDS

Name of Fund	Description/Purpose of Fund
<b>General Fund</b>	The general fund is the principal fund of the Town and is used to account for all activities of the Town, except for those required to be accounted for in another fund. The general fund accounts for the normal recurring activities of the Town including general government, public safety, public works, health and human services and culture and recreation. These activities are funded principally with property taxes, user fees and State grants.
<b><u>Special Revenue Funds</u></b>	
Medical Insurance Reserve Fund	This fund is used to account for unanticipated medical insurance costs.
Materials Testing	This fund is used to account for the fees charged and the cost of material testing.
Small Cities Escrow Fund	This fund is used to account for the previously federal funded small cities grant and the related revolving loan program.
Grants	The fund is used to account for any federal or state grants received by the Town not recorded in the general fund.
Town Clerk	This fund is used to account for the fees charged and collected by state statute to be used for capital purchases.
Historic Documents Preservation	This fund is used to account for the fees charged and collected by state statute to be used for preserving the Town's historic documents.
<b>Debt Service Fund</b>	This fund is used to account for monies designated to pay principal and interest on long-term debt.
<b><u>Capital Project Funds</u></b>	
Capital Nonrecurring Fund	This fund is used to account for the items budgeted in the capital budget and that are part of the Town's capital plan. The amount budgeted in the general fund is transferred and spent from this fund. Per the charter, these projects have a 3 year life and if not expended in that time period, either lapse or they must be reappropriated.
Road Bond Fund	This fund is used to account for the Town's road reconstruction program.
Open Space Fund	This fund is used to account for contributions and other revenues to purchase open space.
Silver Spring Road Fund	This fund is used to account for the performance bond proceeds that will be used to complete the necessary work related to the Silver Springs Road project.
<b><u>Fiduciary Funds</u></b>	
Pension Trust Funds	This fund is used to account for the contributions and payment of pension benefits to eligible Town employees. These monies are restricted to be used for pension benefits.

**TOWN OF HADDAM, CT  
2019-2020 PROPOSED BUDGET**

**PROPOSED REVENUE BUDGET**

Revenues	Budgeted 18-19	Projected 19-20	Change from Prior Year	
<b><i>Town Tax Revenue</i></b>				
General Property Tax	\$ 29,212,427	\$ 29,312,564	\$ 100,137	
Motor Vehicle Supplemental Tax	250,000	275,000	25,000	
General Property Tax-Prior Year	250,000	250,000	-	
Elderly Tax Credit/Renters Program	(161,000)	(161,000)	-	
Interest & Lien Fees	120,000	120,000	-	
South Central Water Authority	3,000	3,000	-	
Telecommunications Prop Tax Grant	19,869	18,000	(1,869)	
<b>Total General Property Tax</b>	<b>29,694,296</b>	<b>29,817,564</b>	<b>123,268</b>	
<b><i>Intergovernmental</i></b>				
Education Cost Sharing	1,774,027	2,008,744	234,717	1
DUI Grants	10,000	10,000	-	
<b>Total Intergovernmental</b>	<b>1,784,027</b>	<b>2,018,744</b>	<b>234,717</b>	
<b><i>Charges for Services</i></b>				
Town Clerk Recording Fees	38,000	38,000	-	
Town Clerk fees	5,000	5,000	-	
Transfer Station Permits	110,000	110,000	-	
Real Estate Conveyance Tax	90,000	90,000	-	
Dog License	5,000	5,000	-	
Building and Land Use	125,000	200,000	75,000	2
Cell Tower Rent	2,000	2,000	-	
Photocopy Fees	10,000	10,000	-	
Rental of Public Buildings	2,500	2,500	-	
Recycling Fees	17,000	1,000	(16,000)	
Troopers O T Reimbursement	30,000	30,000	-	
Other Fees	10,000	10,000	-	
<b>Total Charges for Services</b>	<b>444,500</b>	<b>503,500</b>	<b>59,000</b>	
<b>Miscellaneous</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	
<b>Interest Income</b>	<b>36,000</b>	<b>75,000</b>	<b>39,000</b>	3
<b>TOTAL NON-TAX REVENUE</b>	<b>2,274,527</b>	<b>2,607,244</b>	<b>332,717</b>	
<b>TOTAL REVENUE ALL SOURCES</b>	<b>\$ 31,968,823</b>	<b>\$ 32,424,808</b>	<b>\$ 455,985</b>	
<b><i>Subject to change based upon State of CT adopted budget and related State grant funding</i></b>				

**TOWN OF HADDAM, CT**  
**2019-2020 PROPOSED BUDGET**

**REVENUES**

**DISCUSSION OF SIGNIFICANT BUDGET CHANGES/ITEMS AND NOTES TO BUDGET SUMMARY**

		Dollar Change	% Change	Explanation
	Revenue Line			
<b>1</b>	Education Cost Sharing	234,717	13.23%	Based upon State proposed budget
<b>2</b>	Building and Land Use	75,000	60.00%	Increase based upon increased fees and activity
<b>3</b>	Interest Income	39,000	108.33%	Increase based upon increase in interest rate
<b>Note:</b>	Revenue estimates have not been finalized due to the uncertainty of the State budget and may change up until the mill rate is set.			

**TOWN OF HADDAM, CT**  
**2018-2019 PROPOSED BUDGET**

**BY DEPARTMENT AND FUNCTION**

Line Item Name					2019-2020			% Change over 18-19 Budget	\$ Change over 18-19 Budget	Notes
	2016-2017 Actual Expended	2017-2018 Actual Expended	2018-19 Adopted Budget	YTD Expended 12-31-18	Department Requests	Selectmen's Requests	BOF Proposed			
<b>General Government</b>										
Selectmen	\$ 193,369	\$ 176,061	\$ 183,045	\$ 89,773	\$ 169,723	\$ 172,723	\$ 172,723	-5.64%	\$ (10,322)	1
Finance	129,811	132,308	130,459	60,628	120,802	120,801	120,801	-7.40%	(9,658)	
Probate	2,660	2,660	2,661	1,330	2,661	2,661	2,661	0.00%	-	
Elections	51,681	46,254	49,520	36,542	49,950	49,950	49,950	0.87%	430	
Board of Finance	41,326	40,358	42,922	32,296	42,100	42,100	43,350	1.00%	428	
Assessor	126,230	125,196	175,737	58,298	134,999	134,999	132,228	-24.76%	(43,509)	2
Bd of Assessment Appeal	0	50	335	0	335	335	335	0.00%	-	
Tax Collector	75,893	81,485	80,631	36,884	82,677	80,304	80,304	-0.41%	(327)	
Treasurer	16,332	14,943	15,181	7,907	5,220	4,620	4,620	-69.57%	(10,561)	3
Town Counsel	84,811	79,155	60,000	19,026	42,500	42,500	40,500	-32.50%	(19,500)	4
Town Clerk	107,367	108,631	111,811	52,762	113,908	113,908	113,908	1.88%	2,097	
Planning & Zoning	9,625	0	200	91	200	200	200	0.00%	-	
Zoning Board of Appeals	110	110	110	110	110	110	110	0.00%	-	
Wetlands	0	0	100	75	100	100	100	0.00%	-	
Central Services	119,431	128,667	130,675	58,328	129,775	129,775	136,064	4.12%	5,389	
Benefits and Insurance	1,049,873	1,154,001	1,204,677	524,420	1,252,255	1,252,255	1,230,577	2.15%	25,900	5
Economic Development	2,582	10,687	11,500	4,822	17,543	17,543	12,543	9.07%	1,043	
Land Use Office	267,322	266,502	277,568	122,575	270,585	270,585	270,585	-2.52%	(6,983)	
Conservation	1,500	1,000	2,000	-	2,500	2,500	2,000	0.00%	-	
Contingency	-	-	106,000	-	-	50,000	50,000	-52.83%	(56,000)	6
<b>Total General Government</b>	<b>2,279,924</b>	<b>2,368,070</b>	<b>2,585,132</b>	<b>1,105,867</b>	<b>2,437,942</b>	<b>2,487,969</b>	<b>2,463,559</b>	<b>-4.70%</b>	<b>(121,573)</b>	
<b>Public Safety</b>										
Fire Protection	172,418	216,860	233,135	64,395	334,765	334,765	334,765	43.59%	101,630	7
Police	362,255	388,662	399,411	34,411	403,140	403,140	420,704	5.33%	21,293	8
Animal Control	18,591	18,560	23,211	8,700	20,997	20,997	20,997	-9.54%	(2,214)	
Emergency Management	50	-	7,029	-	7,029	7,029	7,029	0.00%	-	
Fire Marshal	17,868	18,278	20,151	9,174	20,641	20,996	20,996	4.19%	845	
Dispatch Services	113,952	115,042	116,906	87,680	116,906	116,906	118,076	1.00%	1,170	
<b>Total Public Safety</b>	<b>685,135</b>	<b>757,402</b>	<b>799,843</b>	<b>204,358</b>	<b>903,478</b>	<b>903,833</b>	<b>922,567</b>	<b>15.34%</b>	<b>122,724</b>	
<b>Public Works</b>										
Public Works	936,142	1,026,004	1,121,466	556,925	1,164,113	1,164,113	1,164,113	3.80%	42,647	9
Public Buildings	266,473	274,127	260,039	116,789	289,940	289,940	289,940	11.50%	29,901	10
Snow & Ice Removal	234,415	307,294	320,000	32,421	323,600	323,600	323,600	1.13%	3,600	
Engineering	32,764	52,339	40,000	7,638	55,000	55,000	55,000	37.50%	15,000	11
Fire Hydrants	401	69	3,000	-	3,000	3,000	3,000	0.00%	-	
Waste Disposal	282,192	290,070	306,750	146,269	330,160	330,160	330,160	7.63%	23,410	12
<b>Total Public Works</b>	<b>1,752,387</b>	<b>1,949,902</b>	<b>2,051,255</b>	<b>860,041</b>	<b>2,165,813</b>	<b>2,165,813</b>	<b>2,165,813</b>	<b>5.58%</b>	<b>114,558</b>	
<b>Health and Human Services</b>										
Social Services	73,665	22,509	20,983	12,573	27,588	27,588	27,588	31.48%	6,605	
Youth & Family	80,000	80,000	87,500	21,875	98,800	98,800	87,500	0.00%	-	

**TOWN OF HADDAM, CT**  
**2018-2019 PROPOSED BUDGET**

**EXPENDITURES**

**DISCUSSION OF SIGNIFICANT BUDGET CHANGES/ITEMS AND NOTES TO BUDGET SUMMARY**

**General** For the Public Works employees who are part of the bargaining unit the **salary lines are currently budgeted at the same amount as the prior year** and therefore are not included in the department increase. A salary contingency line item has been budgeted as part of the contingency budget to fund any salary increases that are approved in the negotiated union contracts. Non union employees have historically been given the same increases as the provided for in the negotiated union contract.

Explanations are presented for changes in a department budget of \$10,000 or more.

	Department	Dollar Change	% Change	Explanation
<b>1</b>	Selectman	(10,322)	-5.64%	Due to the reduction in the 2 selectman salaries and the reduction in the receptionist salary line
<b>2</b>	Assessor	(43,509)	-24.76%	Due to the revaluation amounts included in the prior year budget now being funded in the capital budget
<b>3</b>	Treasurer	(10,561)	-69.57%	Due to the Treasurer's position being eliminate by charter revision. The position is only funded from July 1 to November 15.
<b>4</b>	Town Counsel	(19,500)	-32.50%	Due to a planned reduction in the need for all three types of legal services
<b>5</b>	Benefits and Insurance	25,900	2.15%	Due to estimated 10% increase in health insurance cost
<b>6</b>	Contingency	(56,000)	-52.83%	Reduction due to no unsettled contracts and review of actual prior year use.
<b>7</b>	Fire Protection	101,630	43.59%	Increase is due to a new volunteer incentive plan for each department
<b>8</b>	Police	21,293	5.33%	Increase based upon estimate provided by State
<b>9</b>	Public Works	42,647	3.80%	Due to contractual increases in salaries and increase in the tree removal budget
<b>10</b>	Public Buildings	29,901	11.50%	Due to the increase in utility costs and building maintenance costs



**TOWN OF HADDAM, CT**  
**2018-2019 PROPOSED BUDGET**

**EXPENDITURES**

**DISCUSSION OF SIGNIFICANT BUDGET CHANGES/ITEMS AND NOTES TO BUDGET SUMMARY**

<b>11</b>	Engineering	15,000	37.50%	Due to the increase in the number of Town projects requiring engineering services	
<b>12</b>	Waste Disposal	23,410	7.63%	Due to the increase in the tip fee (MIRA)	
<b>13</b>	Senior Services	(16,307)	-29.75%	Due to the combination of the municipal agent responsibilities with the senior center manager position	
<b>14</b>	H/K Recreation Authority	(20,000)	-20.00%	Decrease due to reduction of funding based upon Authority available fund balance	
<b>15</b>	Capital Improvement Budget	195,000	50.00%	Increase is due to the total approved capital improvement budget as follows:	
	Total Capital Improvement budget approved	7,592,250	N/A	See Capital budget 19-20 for details	
	Proposed Bonding	(7,007,250)	N/A	See Capital budget 19-20 for details	
	Net amount included in operating budget.	585,000			
<b>16</b>	Debt Service	557,800	79.09%	Increase due to the proposed new bond issue of \$7,000,000.	
<b>17</b>	Regional School #17	(378,065)	-1.54%	Based upon the Regional School District budget to be sent to referendum.	
<b>Notes:</b>	Once the State finalizes the grant amounts and the actual amounts of the grants, the budgeted expenditures may need to be revisited.				

**TOWN OF HADDAM, CT  
2018-2019 PROPOSED BUDGET**

**BY DEPARTMENT AND FUNCTION**

Line Item Name	2016-2017 Actual Expended	2017-2018 Actual Expended	2018-19 Adopted Budget	YTD Expended 12-31-18	2019-2020			% Change over 18-19 Budget	\$ Change over 18-19 Budget	Notes
					Department Requests	Selectmen's Requests	BOF Proposed			
Senior Services	40,611	49,216	54,811	15,690	38,504	38,504	38,504	-29.75%	(16,307)	13
Senior Transportation	43,473	41,535	38,405	19,561	40,534	40,534	40,534	5.54%	2,129	
Health District	79,971	85,822	90,000	44,811	91,800	91,800	94,164	4.63%	4,164	
Water Pollution & Control	7,931	8,061	8,000	678	8,000	8,000	3,750	-53.13%	(4,250)	
Ambulance and Paramedic Services	133,346	133,346	93,346	66,673	178,346	93,346	93,346	0.00%	-	
<b>Total Health &amp; Human Services</b>	<b>458,997</b>	<b>420,490</b>	<b>393,045</b>	<b>181,861</b>	<b>483,572</b>	<b>398,572</b>	<b>385,386</b>	<b>-1.95%</b>	<b>(7,659)</b>	
<b>Culture and Recreation</b>										
Haddam Park & Recreation	47,405	42,774	49,500	15,420	44,500	40,500	40,500	-18.18%	(9,000)	
H/K Recreation Authority	109,886	113,606	100,000	80,000	112,005	100,000	80,000	-20.00%	(20,000)	14
Culture & Recreation	354,735	359,214	358,231	267,648	370,410	370,410	360,431	0.61%	2,200	
Community Organizations	5,500	5,406	5,000	5,000	8,600	8,600	5,000	0.00%	-	
<b>Total Culture and Recreation</b>	<b>517,526</b>	<b>521,000</b>	<b>512,731</b>	<b>368,069</b>	<b>535,515</b>	<b>519,510</b>	<b>485,931</b>	<b>-5.23%</b>	<b>(26,800)</b>	
<b>Capital Outlay</b>										
Capital Improvement Budget (1)	1,287,780	1,000,000	390,000	390,000	585,000	585,000	585,000	50.00%	195,000	15
<b>Debt Service</b>										
Debt Service	700,165	497,765	705,315	261,208	688,115	688,115	1,263,115	79.09%	557,800	16
<b>Total Town Budget</b>										
<b>Total Town Budget</b>	<b>7,681,914</b>	<b>6,514,629</b>	<b>7,437,321</b>	<b>3,371,404</b>	<b>7,799,435</b>	<b>7,748,812</b>	<b>8,271,371</b>	<b>11.21%</b>	<b>834,050</b>	
<b>Education</b>										
Regional School #17 (2)	23,682,299	24,076,806	24,531,502	13,492,330	24,153,437	24,153,437	24,153,437	-1.54%	(378,065)	17
<b>Total Budget</b>	<b>\$ 31,364,213</b>	<b>\$ 30,591,435</b>	<b>\$ 31,968,823</b>	<b>\$ 16,863,734</b>	<b>\$ 31,952,872</b>	<b>\$ 31,902,249</b>	<b>\$ 32,424,808</b>	<b>1.43%</b>	<b>\$ 455,985</b>	

(1) Amount is less than capital budget project listing by due to State grants available to fund the project and the proposed bond issue of \$7,000,000 to fund certain projects.

(2) Budget approved by Board of Education sent to referendum for approval.

**Town of Haddam  
2019-2020 Proposed Budget**

Line Item Name	2016-17 Actual Expended	2017-18 Actual Expended	2018-19 Adopted Budget	YTD Expended 12-31-18	2019-2020 Dept. Request	2019-2020 Selectmen's Request	BOF 2019-2020 Requests	% Change over 18-19 Budget
<b>010 Selectmen</b>								
1st Selectman's Salary	72,701	73,871	75,515	36,314	77,232	77,233	77,233	2.3
Selectmen's Salaries (2)	10,490	10,612	10,940	5,470	2,000	5,000	5,000	-54.3
Selectmen's Asst Wages	45,328	45,065	47,170	22,830	48,226	48,226	48,226	2.2
Receptionist Wages	37,520	19,615	18,720	1,027	10,000	10,000	10,000	-46.6
Board Meetings Payroll	1,358	910	3,559	314	2,500	2,500	2,500	-29.8
TOB Coverage	5,482	5,701	2,880	2,493	5,000	5,000	5,000	73.6
Sundries	172	286	1,000	45	1,000	1,000	1,000	0.0
Outside Contractors	12,610	2,012	4,000	3,000	4,000	4,000	4,000	0.0
Professional Development	145	606	1,000	609	1,250	1,250	1,250	25.0
Mileage	1,112	1,023	1,000	419	1,000	1,000	1,000	0.0
Dues and Membership	16,077	16,361	17,261	17,252	17,514	17,514	17,514	1.5
<b>Dept Total</b>	<b>202,994</b>	<b>176,061</b>	<b>183,045</b>	<b>89,773</b>	<b>169,723</b>	<b>172,723</b>	<b>172,723</b>	<b>-5.6</b>
<b>011-Finance Department</b>								
Part Time Finance Director	61,413	66,581	62,500	29,972	63,906	63,906	63,906	2.2
Financial/Office Coordinator	66,748	65,442	64,659	29,976	53,595	53,595	53,595	-17.1
Professional Development	846	131	2,500	189	2,500	2,500	2,500	0.0
Mileage	804	155	800	491	800	800	800	0.0
<b>Dept. Total</b>	<b>129,811</b>	<b>132,308</b>	<b>130,459</b>	<b>60,628</b>	<b>120,802</b>	<b>120,801</b>	<b>120,801</b>	<b>-7.4</b>
<b>015 Probate</b>								
Probate Court Service Contract	2,660	2,660	2,661	1,330	2,661	2,661	2,661	0.0
<b>Dept Total</b>	<b>2,660</b>	<b>2,660</b>	<b>2,661</b>	<b>1,330</b>	<b>2,661</b>	<b>2,661</b>	<b>2,661</b>	<b>0.0</b>
<b>020 Elections</b>								
ROV Election Wages	20,739	19,778	21,970	16,979	23,000	23,000	23,000	4.7
Scanner Adjustments	1,600	1,600	1,600	1,600	1,600	1,600	1,600	0.0
Election Wages	17,374	14,350	15,000	9,023	16,000	16,000	16,000	6.7
Food	1,436	1,429	1,500	1,206	1,500	1,500	1,500	0.0
Conferences/Education	3,535	2,262	3,000	1,380	2,000	2,000	2,000	-33.3
National Change of Address	60	75	150	-	150	150	150	0.0
Equipment	271	47	100	-	-	-	0	-100.0
Election Supplies	5,847	6,196	5,500	5,908	5,000	5,000	5,000	-9.1
<b>ROV Mileage</b>	<b>511</b>	<b>134</b>	<b>350</b>	<b>140</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>-14.3</b>
Election Workers Mileage	178	234	200	175	250	250	250	25.0
ROVAC Dues	130	150	150	130	150	150	150	0.0
<b>Dept Total</b>	<b>51,681</b>	<b>46,254</b>	<b>49,520</b>	<b>36,542</b>	<b>49,950</b>	<b>49,950</b>	<b>49,950</b>	<b>0.9</b>

**Town of Haddam  
2019-2020 Proposed Budget**

Line Item Name	2016-17 Actual Expended	2017-18 Actual Expended	2018-19 Adopted Budget	YTD Expended 12-31-18	2019-2020 Dept. Request	2019-2020 Selectmen's Request	BOF 2019-2020 Requests	% Change over 18-19 Budget
<b>025 Board of Finance</b>								
Secretary	1,497	858	3,322	296	2,500	2,500	2,500	-24.7
Audits	39,500	39,500	39,500	32,000	39,500	39,500	40,750	3.2
Town Report Expenses	329	-	100	-	100	100	100	0.0
<b>Dept Total</b>	<b>41,326</b>	<b>40,358</b>	<b>42,922</b>	<b>32,296</b>	<b>42,100</b>	<b>42,100</b>	<b>43,350</b>	<b>1.0</b>
<b>030 Assessor</b>								
Assessor Salary	79,030	76,799	76,648	35,096	74,643	74,643	74,643	-2.6
Asst Assessor Wages	40,473	39,610	44,874	20,766	46,778	46,778	44,007	-1.9
Assessor Consultant/Pers Prop (New)		5,000	5,000	-	5,000	5,000	5,000	0.0
Update Maps	281	506	500	428	500	500	500	0.0
Professional Development	2,634	1,374	3,000	285	3,000	3,000	3,000	0.0
Printing	1,355	684	1,500	762	1,883	1,883	1,883	25.5
Revaluation - Labor			33,073	-	-	-	0	0.0
Revaluation - Technology			5,000	-	-	-	0	0.0
Pricing Schedule	550	-	600	715	950	950	950	58.3
Car Mileage	1,906	1,223	5,542	246	2,245	2,245	2,245	-59.5
<b>Dept Total</b>	<b>126,230</b>	<b>125,196</b>	<b>175,737</b>	<b>58,298</b>	<b>134,999</b>	<b>134,999</b>	<b>132,228</b>	<b>-24.8</b>
<b>035 Board of Assessment Appeals</b>								
Secretary			10	-	10	10	10	0.0
Professional Development		50	300	-	300	300	300	0.0
Mileage			25	-	25	25	25	0.0
<b>Dept Total</b>	<b>-</b>	<b>50</b>	<b>335</b>	<b>-</b>	<b>335</b>	<b>335</b>	<b>335</b>	<b>0.0</b>
<b>040 Tax Collector</b>								
Tax Collector's Salary	48,737	49,608	50,711	24,387	52,233	51,852	51,852	2.3
Assistant Tax Collector	20,893	21,486	22,000	11,685	24,487	22,495	22,495	2.3
Mailing Services	101	1,445	150	76	150	150	150	0.0
Professional Development	1,133	921	935	273	740	740	740	-20.9
MV put-ons	250	250	300	250	300	300	300	0.0
Printing-Tax Bills/Rate Book	4,289	7,505	6,085	-	4,467	4,467	4,467	-26.6
Mileage	489	269	450	214	300	300	300	-33.3
<b>Dept Total</b>	<b>75,893</b>	<b>81,485</b>	<b>80,631</b>	<b>36,884</b>	<b>82,677</b>	<b>80,304</b>	<b>80,304</b>	<b>-0.4</b>
<b>045 Treasurer</b>								
Treasurer Salary	14,078	14,560	14,681	7,751	5,000	4,400	4,400	-70.0
Mileage	310	320	300	111	120	120	120	-60.0
Bank Charges	1,944	63	200	45	100	100	100	-50.0
<b>Dept Total</b>	<b>16,332</b>	<b>14,943</b>	<b>15,181</b>	<b>7,907</b>	<b>5,220</b>	<b>4,620</b>	<b>4,620</b>	<b>-69.6</b>

**Town of Haddam  
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Line Item Name	2016-17 Actual Expended	2017-18 Actual Expended	2018-19 Adopted Budget	YTD Expended 12-31-18	2019-2020 Dept. Request	2019-2020 Selectmen's Request	BOF 2019-2020 Requests	% Change over 18-19 Budget
<b>050 Town Counsel</b>								
Legal Counsel	44,993	33,080	35,000	9,780	25,000	25,000	25,000	-28.6
Labor Counsel	37,487	37,806	10,000	8,154	7,500	7,500	7,500	-25.0
P&Z Counsel	2,331	8,270	15,000	1,092	10,000	10,000	8,000	-46.7
<b>Dept Total</b>	<b>84,811</b>	<b>79,155</b>	<b>60,000</b>	<b>19,026</b>	<b>42,500</b>	<b>42,500</b>	<b>40,500</b>	<b>-32.5</b>
<b>055 Town Clerk</b>								
Town Clerk's Salary	56,339	57,345	58,625	28,190	59,945	59,945	59,945	2.3
Asst Town Clerk Wages	42,793	44,800	45,611	21,975	46,638	46,638	46,638	2.3
Conferences	1,094	733	1,300	410	1,050	1,050	1,050	-19.2
Record Books & Maps	4,580	3,498	3,500	173	3,600	3,600	3,600	2.9
Codification Maintenance	1,195	1,195	1,200	1,195	1,200	1,200	1,200	0.0
Mileage	311	81	225	23	175	175	175	-22.2
Dues	175	175	225	25	200	200	200	-11.1
Election Expenses	375	311	625	771	600	600	600	-4.0
Vital Statistics	505	493	500	-	500	500	500	0.0
<b>Dept Total</b>	<b>107,367</b>	<b>108,631</b>	<b>111,811</b>	<b>52,762</b>	<b>113,908</b>	<b>113,908</b>	<b>113,908</b>	<b>1.9</b>
<b>070 Planning &amp; Zoning</b>								
Conference Fees	-	-	200	91	200	200	200	0.0
<b>075 ZBA</b>								
Dues & Meetings	110	110	110	110	110	110	110	0.0
<b>085 Wetlands</b>								
Wetlands Activities	-	-	100	75	100	100	100	0.0
<b>090 Central Services</b>								
Web Updates	98	-	-	-	-	-	-	0.0
Payroll Processing	7,785	7,783	8,275	3,910	8,275	8,275	8,275	0.0
Staff Development	-	-	2,500	150	2,500	2,500	2,500	0.0
Equipment	3,016	754	10,000	450	5,000	5,000	5,000	-50.0
Legal Notices	8,001	21,726	6,000	3,846	6,000	6,000	6,000	0.0
Stationery & Office Supplies	5,024	4,119	5,150	2,379	5,000	5,000	5,000	-2.9
Postage	12,170	12,684	15,500	(1,072)	15,000	15,000	15,000	-3.2
IT Maintenance/Support	66,343	67,654	72,250	42,758	74,000	74,000	80,289	11.1
Office Equip. Maint Comb W/Equip)	1,155	-	-	-	-	-	-	0.0
Copy Machine Supplies	10,769	11,085	8,000	4,980	11,000	11,000	11,000	37.5
Building Supplies	2,225	2,862	3,000	926	3,000	3,000	3,000	0.0
Computer Supplies	2,847	-	0	-	-	0	0	0.0
<b>Dept Total</b>	<b>119,431</b>	<b>128,667</b>	<b>130,675</b>	<b>58,328</b>	<b>129,775</b>	<b>129,775</b>	<b>136,064</b>	<b>4.1</b>

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Line Item Name	2016-17 Actual Expended	2017-18 Actual Expended	2018-19 Adopted Budget	YTD Expended 12-31-18	2019-2020 Dept. Request	2019-2020 Selectmen's Request	BOF 2019-2020 Requests	% Change over 18-19 Budget
<b>095 Insurance/Benefits</b>								
CIGNA Health	412,271	494,662	429,000	232,453	471,900	471,900	471,900	10.0
Uninsured Loss		4,288	10,000	817	10,000	10,000	10,000	0.0
Group Term Life Insurance	12,743	17,589	12,600	4,746	12,600	12,600	12,600	0.0
Social Security	107,927	104,645	120,000	49,026	100,000	100,000	100,000	-16.7
Retirement Plan	273,000	255,963	312,786	78,197	312,786	312,786	312,786	0.0
Deferred 457 Plan			15,000	-	20,000	20,000	20,000	33.3
Fire Dept Incentive	96,615	107,708	102,678	25,670	102,678	102,678	102,678	0.0
Pension Consultant	13,478	-	14,000	-	14,000	14,000	14,000	0.0
State Unemployment		4,276	1,000	-	1,000	1,000	1,000	0.0
Worker's Compensation	56,705	68,046	78,253	58,690	89,995	89,995	78,253	0.0
All Other Insurances	5,152	10,453	10,000	326	8,000	8,000	8,000	-20.0
Liability Insurance	71,981	86,372	99,360	74,496	109,296	109,296	99,360	0.0
<b>Dept Total</b>	<b>1,049,873</b>	<b>1,154,001</b>	<b>1,204,677</b>	<b>524,420</b>	<b>1,252,255</b>	<b>1,252,255</b>	<b>1,230,577</b>	<b>2.1</b>
<b>120 Economic Development</b>								
EDC Part Time	1,160	6,336	5,000	4,495	11,043	11,043	11,043	120.9
Mileage	-	-	1,000	-	1,000	1,000	500	-50.0
Marketing	1,422	4,350	5,500	328	5,500	5,500	1,000	-81.8
<b>Dept Total</b>	<b>2,582</b>	<b>10,687</b>	<b>11,500</b>	<b>4,822</b>	<b>17,543</b>	<b>17,543</b>	<b>12,543</b>	<b>9.1</b>
<b>125 Land Use</b>								
Town Planner	74,889	76,523	78,243	31,199	79,763	79,763	79,763	1.94
Building Official	66,490	67,680	69,197	33,271	70,754	70,754	70,754	2.25
LUO Coordinator (M)	35,929	36,904	38,542	11,449	26,585	26,585	26,585	-31.02
Commission Secy	12,182	13,303	13,346	7,683	13,647	13,647	13,647	2.26
ZEO/WEO	33,233	31,138	31,834	15,427	32,551	32,551	32,551	2.25
LUO Coordinator (D)	36,418	37,430	39,056	19,232	39,935	39,935	39,935	2.25
Maps/Equip./Pub	2,054	346	2,000	1,495	2,000	2,000	2,000	0.0
Contractual Serv. (Bldg. Insp.)	885	585	1,500	1,935	1,500	1,500	1,500	0.0
CT Main St. Center	500	500	500	500	500	500	500	0.0
Professional Development	3,031	1,249	2,500	327	2,500	2,500	2,500	0.0
Equipment		175	0	-	-	0	0	0.0
Mileage (L)	416	141	750	57	750	750	750	0.0
Mileage(Bldg.)	1,296	528	100		100	100	100	0.0
<b>Dept Total</b>	<b>267,322</b>	<b>266,502</b>	<b>277,568</b>	<b>122,575</b>	<b>270,585</b>	<b>270,585</b>	<b>270,585</b>	<b>-2.5</b>
<b>130 Conservation</b>								
Conservation Activities	1,000		1,000		500	500	1,000	0.0
Salmon River Watershed	500	1,000	1,000	0	2,000	2,000	1,000	0.0
<b>Dept Total</b>	<b>1,500</b>	<b>1,000</b>	<b>2,000</b>	<b>-</b>	<b>2,500</b>	<b>2,500</b>	<b>2,000</b>	<b>0.0</b>

**Town of Haddam  
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Line Item Name	2016-17 Actual Expended	2017-18 Actual Expended	2018-19 Adopted Budget	YTD Expended 12-31-18	2019-2020 Dept. Request	2019-2020 Selectmen's Request	BOF 2019-2020 Requests	% Change over 18-19 Budget
<b>150 Contingency</b>								
Contingency	-	-	80,000	-	-	50,000	50,000	-37.5
Salary Contingency	-	-	26,000	-	-	0	0	0.0
<b>Dept Total</b>	<b>0</b>	<b>0</b>	<b>106,000</b>	<b>0</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>-52.8</b>
<b>GENERAL GOVERNMENT</b>	<b>2,279,924</b>	<b>2,368,070</b>	<b>2,585,132</b>	<b>1,105,867</b>	<b>2,437,942</b>	<b>2,487,969</b>	<b>2,463,559</b>	<b>-4.7</b>
<b>200 Haddam V. F. D.</b>								
Building & Property	22,504	27,065	26,450	5,991	29,650	29,650	29,650	12.1
Vehicle Fuel	3,707	5,073	4,500	2,728	4,500	4,500	4,500	0.0
Small Equip./ Maint/Suppl	9,384	30,486	40,750	20,644	71,705	71,705	71,705	76.0
Medical Supplies	15,953	-	-	-	-	-	-	0.0
Radio Maintenance	5,565	-	-	-	-	-	-	0.0
Small Equip Maintenance	14,645	-	-	-	-	-	-	0.0
Truck Maintenance	22,140	28,365	26,475	14,067	31,275	31,275	31,275	18.1
Emergency Truck Repairs	8,516	-	-	-	-	-	-	0.0
Adm./Personnel/Other	14,875	40,254	36,560	13,470	98,055	43,055	43,055	17.8
Incentive Plan	-	-	-	-	-	55,000	55,000	0.0
Capital Expenses	27,586	31,224	29,950	-	-	-	-	-100.0
<b>Dept Total</b>	<b>144,874</b>	<b>162,467</b>	<b>164,685</b>	<b>56,900</b>	<b>235,185</b>	<b>235,185</b>	<b>235,185</b>	<b>42.8</b>
<b>201 Haddam Neck V. F. D.</b>								
Building & Property	5,104	3,172	14,000	3,021	10,500	10,500	10,500	-25.0
Vehicle Fuel	506	654	1,500	-	1,500	1,500	1,500	0.0
Small Equip./ Maint/Suppl	550	9,958	10,300	1,344	30,280	30,280	30,280	194.0
Medical Supplies	732	-	-	-	-	-	-	0.0
Radio Maintenance	36	-	-	-	-	-	-	0.0
Equipment, Maint. & Supplies	-	-	-	-	-	-	-	0.0
Truck Maintenance	7,462	15,045	12,000	-	12,000	12,000	12,000	0.0
Emergency Truck Repairs	1,325	-	-	-	-	-	-	0.0
Adm./Personnel/Other	3,735	11,816	11,650	3,130	45,300	13,300	13,300	14.2
Incentive Plan	-	-	-	-	-	32,000	32,000	0.0
Capital Expenses	8,093	13,748	19,000	-	-	-	-	-100.0
<b>Dept Total</b>	<b>27,543</b>	<b>54,393</b>	<b>68,450</b>	<b>7,495</b>	<b>99,580</b>	<b>99,580</b>	<b>99,580</b>	<b>45.5</b>

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Line Item Name	2016-17 Actual Expended	2017-18 Actual Expended	2018-19 Adopted Budget	YTD Expended 12-31-18	2019-2020 Dept. Request	2019-2020 Selectmen's Request	BOF 2019-2020 Requests	% Change over 18-19 Budget
<b>205 POLICE</b>								
School Guard	5,615	5,689	5,786	2,426	-	-	-	-100.0
State Police	301,300	315,284	329,625	-	339,515	339,515	357,079	8.3
Emergency/Special Duty	53,776	64,800	60,000	30,680	60,000	60,000	60,000	0.0
Internet	974	2,291	2,500	1,305	2,625	2,625	2,625	5.0
Supplies	590	598	1,500	-	1,000	1,000	1,000	-33.3
<b>Dept Total</b>	<b>362,255</b>	<b>388,662</b>	<b>399,411</b>	<b>34,411</b>	<b>403,140</b>	<b>403,140</b>	<b>420,704</b>	<b>5.3</b>
<b>215 Animal Control</b>								
Dog Warden's Salary	15,375	16,083	16,036	8,218	16,397	16,397	16,397	2.25
Pick-up Coverage	-	-	500	-	500	500	500	0.0
Dog Tags	442	259	600	-	600	600	600	0.0
Dog Warden Expense	-	-	75	-	-	0	0	-100.0
Pound Exp / Larkin	1,735	1,315	2,000	191	1,000	1,000	1,000	-50.0
Miscellaneous Expense	1,039	904	4,000	291	2,500	2,500	2,500	-37.5
<b>Dept Total</b>	<b>18,591</b>	<b>18,560</b>	<b>23,211</b>	<b>8,700</b>	<b>20,997</b>	<b>20,997</b>	<b>20,997</b>	<b>-9.5</b>
<b>220 Emergency Management</b>								
Communications-DEHMS	-	-	1,210	-	1,210	1,210	1,210	0.0
Misc Equip & Supplies	-	-	4,819	-	4,819	4,819	4,819	0.0
Emergency Management	50	-	1,000	-	1,000	1,000	1,000	0.0
<b>Dept Total</b>	<b>50</b>	<b>-</b>	<b>7,029</b>	<b>-</b>	<b>7,029</b>	<b>7,029</b>	<b>7,029</b>	<b>0.0</b>
<b>225 Fire Marshal</b>								
Fire Marshal Salary	15,121	15,505	15,771	7,885	15,771	16,126	16,126	2.3
Deputy Fire Marshal	200	1,110	1,280	320	1,520	1,520	1,520	18.8
Professional Development	175	300	600	300	600	600	600	0.0
Equipment	2,066	956	1,500	572	1,750	1,750	1,750	16.7
Mileage	191	318	750	97	750	750	750	0.0
Dues & Membership	115	90	250	-	250	250	250	0.0
<b>Dept Total</b>	<b>17,868</b>	<b>18,278</b>	<b>20,151</b>	<b>9,174</b>	<b>20,641</b>	<b>20,996</b>	<b>20,996</b>	<b>4.2</b>
<b>230 Dispatrch Services</b>								
Valley Shore Emergency	113,952	115,042	116,906	87,680	116,906	116,906	118,076	1.0
<b>TOTAL PUBLIC SAFETY</b>	<b>685,134</b>	<b>757,402</b>	<b>799,843</b>	<b>204,358</b>	<b>903,478</b>	<b>903,833</b>	<b>922,567</b>	<b>15.3</b>



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<b>300 Public Works</b>								
Administrative Salaries	-	-	109,554	54,212	112,019	112,019	112,019	2.3
Regular Labor	526,702	507,403	415,012	186,208	424,350	424,350	424,350	2.3
Overtime Labor	4,247	4,858	15,000	5,605	10,000	10,000	10,000	-33.3
Seasonal	-	-	-	-	8,400	8,400	8,400	0.0
Tree Warden-Prof. Dev.	2,500	-	-	-	1,000	1,000	1,000	0.0
Outside Contractors	90,476	70,103	110,000	28,168	110,000	110,000	110,000	0.0
Tree Removal	34,100	48,625	50,000	24,007	70,000	70,000	70,000	40.0
Professional Development	120	-	2,000	75	1,500	1,500	1,500	-25.0
Minor Equip & Repairs	90,474	129,712	110,000	54,919	110,000	110,000	110,000	0.0
OSHA-Federal Regulation	1,759	1,403	2,500	319	1,500	1,500	1,500	-40.0
Vehicle Fuel	36,895	54,158	50,000	22,088	50,000	50,000	50,000	0.0
Refuse/Minor Repairs & Supplies	1,630	994	1,000	369	1,000	1,000	1,000	0.0
Rental of Storage Building	36,000	36,000	42,000	20,000	42,000	42,000	42,000	0.0
Supplies	1,914	2,708	2,000	1,409	2,000	2,000	2,000	0.0
Road Materials Rep & Maint.	100,012	157,711	200,000	154,379	200,000	200,000	200,000	0.0
Signs	6,398	7,110	7,000	2,479	14,200	14,200	14,200	102.9
Dues and Subscriptions	2,914	5,219	5,400	2,688	6,144	6,144	6,144	13.8
<b>Dept Total</b>	<b>936,142</b>	<b>1,026,004</b>	<b>1,121,466</b>	<b>556,925</b>	<b>1,164,113</b>	<b>1,164,113</b>	<b>1,164,113</b>	<b>3.8</b>
<b>310 Public Buildings</b>								
Custodial Wages	49,187	49,440	48,389	23,685	50,815	50,815	50,815	5.0
H2O Rental/Alarm Maint.	2,744	2,685	3,100	2,193	2,500	2,500	2,500	-19.4
Rubbish Removal	5,103	4,045	5,500	3,447	6,600	6,600	6,600	20.0
Mileage Custodian	452	61	50	-	25	25	25	-50.0
Telephones	25,579	26,372	18,000	12,562	18,000	18,000	18,000	0.0
Heating Fuel	26,491	25,979	30,000	7,724	30,000	30,000	30,000	0.0
Electric	69,724	63,085	55,000	25,932	65,000	65,000	65,000	18.2
Propane	2,667	12,671	10,000	3,437	10,000	10,000	10,000	0.0
Street Lighting	42,388	40,058	40,000	16,815	47,000	47,000	47,000	17.5
Maint of Town Property/Bldgs	42,137	49,732	50,000	20,994	60,000	60,000	60,000	20.0
<b>Dept Total</b>	<b>266,473</b>	<b>274,127</b>	<b>260,039</b>	<b>116,789</b>	<b>289,940</b>	<b>289,940</b>	<b>289,940</b>	<b>11.5</b>
<b>325 Snow &amp; Ice Removal</b>								
<i>Snow &amp; Ice Removal O/T</i>	38,209	50,265	80,000	5,746	80,000	80,000	80,000	0.0
Contract Services	60,008	99,626	80,000	3,052	80,000	80,000	80,000	0.0
Plow Blades/Sander	10,092	9,985	10,000	-	7,500	7,500	7,500	-25.0
Sand-Snow & Ice Removal	55,350	59,100	80,000	9,132	6,100	6,100	6,100	-92.4
Salt for Ice Removal	70,757	88,318	70,000	14,491	150,000	150,000	150,000	114.3
<b>Dept Total</b>	<b>234,415</b>	<b>307,294</b>	<b>320,000</b>	<b>32,421</b>	<b>323,600</b>	<b>323,600</b>	<b>323,600</b>	<b>1.1</b>
<b>327 Engineering</b>								
Town Engineer Services	32,764	52,339	40,000	7,638	55,000	55,000	55,000	37.5
<b>330 Fire Hydrants</b>								
Maint/Hydrants Tanks	401	69	3,000	-	3,000	3,000	3,000	0.0

**Town of Haddam  
2019-2020 Proposed Budget**

Line Item Name	2016-17 Actual Expended	2017-18 Actual Expended	2018-19 Adopted Budget	YTD Expended 12-31-18	2019-2020 Dept. Request	2019-2020 Selectmen's Request	BOF 2019-2020 Requests	% Change over 18-19 Budget
<b>335 Waste Disposal</b>								
Custodian Wst Trsf Sta	55,477	55,628	56,000	30,682	57,260	57,260	57,260	2.3
Land Fill Monitoring	15,901	11,793	15,000	7,484	15,000	15,000	15,000	0.0
Electric	4,760	4,483	4,500	1,630	5,400	5,400	5,400	20.0
MSW Disposal Fee	91,817	96,238	100,000	41,687	117,000	117,000	117,000	17.0
MSW Transportation	-	-	500	-	-	-	0	-100.0
Bulky Waste Disposal Fee	69,232	79,416	80,000	29,480	80,000	80,000	80,000	0.0
Bulky Waste Transport	-	-	500	-	500	500	500	0.0
Recycling	9,532	8,111	7,500	5,316	8,000	8,000	8,000	6.7
HH Hazard Waste Collection	13,908	13,449	20,000	11,841	20,000	20,000	20,000	0.0
Brush Disposal	10,750	14,500	15,750	13,880	20,000	20,000	20,000	27.0
Maintenance of Site	10,816	6,452	7000	4,269	7,000	7,000	7,000	0.0
<b>Dept Total</b>	<b>282,192</b>	<b>290,070</b>	<b>306,750</b>	<b>146,269</b>	<b>330,160</b>	<b>330,160</b>	<b>330,160</b>	<b>7.6</b>
<b>TOTAL PUBLIC WORKS</b>	<b>1,752,387</b>	<b>1,949,902</b>	<b>2,051,255</b>	<b>860,041</b>	<b>2,165,813</b>	<b>2,165,813</b>	<b>2,165,813</b>	<b>5.6</b>
<b>400 Social Services</b>								
Haddam Public Health	73,665	-	-	-	-	-	-	-
SS Coordinator/Municipal Agent		19,742	18,983	12,487	25,588	25,588	25,588	34.8
Prof. Dev.			500		500	500	500	0.0
Mileage			500	26	500	500	500	0.0
Supplies	-	2,767	1,000	60	1,000	1,000	1,000	0.0
<b>Dept Total</b>	<b>73,665</b>	<b>22,509</b>	<b>20,983</b>	<b>12,573</b>	<b>27,588</b>	<b>27,588</b>	<b>27,588</b>	<b>31.5</b>
<b>405 Youth &amp; Family Services</b>								
Youth & Family Services	<b>80,000</b>	<b>80,000</b>	<b>87,500</b>	<b>21,875</b>	<b>98,800</b>	<b>98,800</b>	<b>87,500</b>	<b>0.0</b>

**Town of Haddam  
2019-2020 Proposed Budget**

Line Item Name	2016-17 Actual Expended	2017-18 Actual Expended	2018-19 Adopted Budget	YTD Expended 12-31-18	2019-2020 Dept. Request	2019-2020 Selectmen's Request	BOF 2019-2020 Requests	% Change over 18-19 Budget
<b>410 Senior Services</b>								
Municipal Agent Salary	13,810	18,923	21,889	193	-	-	-	-100.0
Sr Center Manager Wages	16,038	21,891	20,067	11,773	25,649	25,649	25,649	27.8
Sr. Center Activities	809	3,279	5,000	1,039	5,000	5,000	5,000	0.0
Mileage	110	-	300	55	300	300	300	0.0
Internet	536	1,764	1,855	754	1,855	1,855	1,855	0.0
Club Sixty	2,417	2,000	2,000	1,877	2,000	2,000	2,000	0.0
Committee on Aging	980	1,199	1,200	-	1,200	1,200	1,200	0.0
Special Events	1,126	-	-	-	-	-	0	0.0
Meals for the Elderly	4,786	160	2,500	-	2,500	2,500	2,500	0.0
<b>Dept Total</b>	<b>40,611</b>	<b>49,216</b>	<b>54,811</b>	<b>15,690</b>	<b>38,504</b>	<b>38,504</b>	<b>38,504</b>	<b>-29.8</b>
<b>415 Senior Transportation</b>								
Sr Van Driver Wages	36,246	36,026	31,505	17,373	33,634	33,634	33,634	6.8
Substitute Driver	1,598	1,650	1,500	-	1,500	1,500	1,500	0.0
Vehicle Fuel	2,187	2,163	2,500	702	2,500	2,500	2,500	0.0
Maintenance	3,442	1,697	2,900	1,487	2,900	2,900	2,900	0.0
<b>Dept Total</b>	<b>43,473</b>	<b>41,535</b>	<b>38,405</b>	<b>19,561</b>	<b>40,534</b>	<b>40,534</b>	<b>40,534</b>	<b>5.5</b>
<b>418 Health</b>								
Health District	79,971	85,822	90,000	44,811	91,800	91,800	94,164	4.6
<b>420 Water Pollution Control &amp; Monitoring</b>								
Water Poll Control & Monitoring	7,931	8,061	8,000	678	8,000	8,000	3,750	-53.1
<b>425 Haddam Ambulance Services</b>								
Contractual Services	125,000	125,000	85,000	62,500	170,000	85,000	85,000	0.0
Middlesex Hospital Paramedics	8,346	8,346	8,346	4,173	8,346	8,346	8,346	0.0
<b>Dept Total</b>	<b>133,346</b>	<b>133,346</b>	<b>93,346</b>	<b>66,673</b>	<b>178,346</b>	<b>93,346</b>	<b>93,346</b>	<b>0.0</b>
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>458,997</b>	<b>420,490</b>	<b>393,045</b>	<b>181,861</b>	<b>483,572</b>	<b>398,572</b>	<b>385,386</b>	<b>(41.2)</b>
<b>503 Haddam Park &amp; Recreation Commission</b>								
Field Maintenance	38,317	33,814	40,000	13,812	37,000	37,000	37,000	-7.5
Sanitary Facilities	2,176	2,359	2,500	1,608	2,500	2,500	2,500	0.0
Expand Rec Opportunities	6,912	6,601	7,000	-	5,000	1,000	1,000	-85.7
<b>Dept Total</b>	<b>47,405</b>	<b>42,774</b>	<b>49,500</b>	<b>15,420</b>	<b>44,500</b>	<b>40,500</b>	<b>40,500</b>	<b>-18.2</b>
<b>505 H/K Recreation Authority</b>								
Recreation Authority	109,886	113,606	100,000	80,000	112,005	100,000	80,000	-20.0
<b>515 Culture &amp; Recreation</b>								
Village Park Society	3,000	3,500	3,500	3,500	3,500	3,500	3,500	0.0
Brainerd Memorial Library	345,156	345,156	345,156	258,867	355,135	355,135	345,156	0.0
Haddam River Days	5,000	5,000	7,800	5,000	10,000	10,000	10,000	28.2
Veteran's Museum Supplies	501	248	500	281	500	500	500	0.0
Parades	1,078	5,311	1,275	-	1,275	1,275	1,275	0.0
<b>Dept Total</b>	<b>354,735</b>	<b>359,214</b>	<b>358,231</b>	<b>267,648</b>	<b>370,410</b>	<b>370,410</b>	<b>360,431</b>	<b>0.6</b>

**Town of Haddam  
2019-2020 Proposed Budget**

Line Item Name	2016-17 Actual Expended	2017-18 Actual Expended	2018-19 Adopted Budget	YTD Expended 12-31-18	2019-2020 Dept. Request	2019-2020 Selectmen's Request	BOF 2019-2020 Requests	% Change over 18-19 Budget
<b>520 Community Organizations</b>								
Haddam Historical Society	2,500	2,000	2,000	2,000	5,600	5,600	2,000	0.0
Higganum Cemetery Assoc.	3,000	3,000	3,000	3,000	3,000	3,000	3,000	0.0
Regional Mental Health Board	-	406	-	-	-	-	-	100.0
<b>Dept Total</b>	<b>5,500</b>	<b>5,406</b>	<b>5,000</b>	<b>5,000</b>	<b>8,600</b>	<b>8,600</b>	<b>5,000</b>	<b>0.0</b>
<b>TOTAL CULTURE &amp; RECREATION</b>	<b>517,525</b>	<b>521,000</b>	<b>512,731</b>	<b>368,069</b>	<b>535,515</b>	<b>519,510</b>	<b>485,931</b>	<b>-5.2</b>
<b>Capital Budget (Capital Nonrecurring)</b>								
Capital Improvement	1,287,780	1,000,000	390,000	390,000	585,000	585,000	585,000	50.0
<b>Debt Service</b>								
Principal-Transfer Station	200,165	195,965	140,000	140,000	140,000	140,000	140,000	0.0
Principal-Infrastructure	-	-	325,000	-	325,000	325,000	325,000	0.0
Bond issue 2019							575,000	N/A
Intererst-Transfer Station	-	-	51,765	26,933	47,565	47,565	47,565	-8.1
Interest - Infrastructure	-	75,000	188,550	94,275	175,550	175,550	175,550	-6.9
Infrastructure	500,000	226,800	-	-	-	-	-	
<b>Dept Total</b>	<b>700,165</b>	<b>497,765</b>	<b>705,315</b>	<b>261,208</b>	<b>688,115</b>	<b>688,115</b>	<b>1,263,115</b>	<b>79.1</b>
<b>Total General Government</b>	<b>7,681,912</b>	<b>7,514,629</b>	<b>7,437,321</b>	<b>3,371,404</b>	<b>7,799,435</b>	<b>7,748,812</b>	<b>8,271,371</b>	<b>11.2</b>
<b>Regional School #17</b>								
Regional School #17	23,682,299	24,076,806	24,531,502	13,492,330	-	24,153,437	24,153,437	-1.5
<b>Grand Totals</b>	<b>\$ 31,364,211</b>	<b>\$ 31,591,435</b>	<b>\$ 31,968,823</b>	<b>\$ 16,863,734</b>	<b>\$ 7,799,435</b>	<b>\$ 31,902,249</b>	<b>\$ 32,424,808</b>	<b>1.4</b>

**TOWN OF HADDAM, CT  
2019-2020 PROPOSED BUDGET**

**BUDGET HISTORY**

Line Item Name	FY 2016	FY 2017	FY 2018	FY 2019	Proposed FY 2019-20	Dollar Change	% Change
<b>General Government</b>							
Selectmen	\$ 190,455	\$ 188,613	\$ 183,045	\$ 183,045	\$ 172,723	\$ (10,322)	-8.34%
Finance Department	133,404	124,314	130,459	130,459	120,801	(9,658)	-2.63%
Probate	2,661	2,661	2,661	2,661	2,661	-	0.00%
Elections	51,030	53,980	49,520	49,520	49,950	430	-7.90%
Board of Finance	43,827	43,995	42,922	42,922	43,350	428	-1.47%
Assessor	116,396	120,536	175,737	175,737	132,228	(43,509)	10.05%
Bd of Assessment Appeal	310	310	335	335	335	-	8.06%
Tax Collector	91,186	78,927	80,631	80,631	80,304	(327)	1.51%
Treasurer	14,135	16,379	15,181	15,181	4,620	(10,561)	-83.19%
Town Counsel	41,000	60,000	60,000	60,000	40,500	(19,500)	-47.56%
Town Clerk	104,813	107,389	111,811	111,811	113,908	2,097	6.22%
Planning & Zoning	7,602	10,054	200	200	200	-	-129.62%
Zoning Board of Appeals	90	110	110	110	110	-	0.00%
Wetlands	100	100	100	100	100	-	0.00%
Central Services	124,500	119,751	130,675	130,675	136,064	5,389	13.10%
Benefits and Insurance	959,686	1,093,765	1,204,677	1,204,677	1,230,577	25,900	14.26%
EDC	300	2,000	11,500	11,500	12,543	1,043	3514.33%
Land Use Office	267,155	276,306	277,568	277,568	270,585	(6,983)	-2.14%
Conservation	1,500	1,500	2,000	2,000	2,000	-	33.33%
Contingency	100,000	100,000	106,000	106,000	50,000	(56,000)	-50.00%
<b>Total General Government</b>	<b>2,250,150</b>	<b>2,400,690</b>	<b>2,585,132</b>	<b>2,585,132</b>	<b>2,463,559</b>	<b>(121,573)</b>	<b>2.79%</b>
<b>Public Safety</b>							
Fire Protection	259,650	220,158	233,135	233,135	334,765.00	101,630	44.14%
Police	328,124	395,286	399,411	399,411	420,704	21,293	7.75%
Animal Control	25,080	24,680	23,211	23,211	20,997	(2,214)	-14.69%
Emergency Management	1,500	5,819	7,029	7,029	7,029	-	80.67%
Fire Marshal	19,052	19,951	20,151	20,151	20,996	845	5.48%
Dispatch Services	142,637	116,637	116,906	116,906	118,076	1,170	1.01%
<b>Total Public Safety</b>	<b>776,043</b>	<b>782,531</b>	<b>799,843</b>	<b>799,843</b>	<b>922,567</b>	<b>122,724</b>	<b>18.04%</b>
<b>Public Works</b>							
Public Works	1,319,800	1,199,875	1,121,466	1,121,466	1,164,113	42,647	-2.71%
Public Buildings	298,336	307,474	260,039	260,039	289,940	29,901	-5.88%
Snow & Ice Removal	325,000	363,000	320,000	320,000	323,600	3,600	-12.12%
Engineering	50,000	50,000	40,000	40,000	55,000	15,000	10.00%
Fire Hydrants	2,000	3,000	3,000	3,000	3,000	-	0.00%
Waste Disposal	305,500	329,500	306,750	306,750	330,160	23,410	0.22%
<b>Total Public Works</b>	<b>2,300,636</b>	<b>2,252,849</b>	<b>2,051,255</b>	<b>2,051,255</b>	<b>2,165,813</b>	<b>114,558</b>	<b>-3.78%</b>

**TOWN OF HADDAM, CT  
2019-2020 PROPOSED BUDGET**

**BUDGET HISTORY**

Line Item Name	FY 2016	FY 2017	FY 2018	FY 2019	Proposed FY 2019-20	Dollar Change	% Change
<b>Health &amp; Human Services</b>							
Social Services	-	-	20,983	20,983	27,588	6,605	N/A
Youth and Family Services	80,000	80,000	87,500	87,500	87,500	-	9.38%
Senior Services	39,938	40,679	54,811	54,811	38,504	(16,307)	-5.45%
Senior Transportation	44,287	44,570	38,405	38,405	40,534	2,129	-9.11%
Haddam Public Health	65,664	73,665	-	-	-	-	31.22%
Health District	78,591	80,165	90,000	90,000	94,164	4,164	-97.23%
Water Pollution & Control	5,000	8,000	8,000	8,000	3,750	(4,250)	1706.92%
Ambulance and Paramedic Services	97,500	133,333	93,346	93,346	93,346	-	#REF!
<b>Total Health and Human Services</b>	<b>410,980</b>	<b>460,412</b>	<b>393,045</b>	<b>393,045</b>	<b>385,386</b>	<b>(7,659)</b>	<b>-18.26%</b>
<b>Culture and Recreation</b>							
Haddam Park & Recreation	62,600	65,100	49,500	49,500	40,500	(9,000)	-39.30%
H/K Recreation Authority	108,321	109,886	100,000	100,000	80,000	(20,000)	-27.59%
Culture and Recreation	360,418	354,981	358,231	358,231	360,431	2,200	1.51%
Community Organizations	7,500	6,000	5,000	5,000	5,000	-	-13.33%
<b>Total Culture and Recreation</b>	<b>538,839</b>	<b>535,967</b>	<b>512,731</b>	<b>512,731</b>	<b>485,931</b>	<b>-26,800</b>	<b>-9.29%</b>
<b>Capital</b>							
Capital Improvement Budget	451,700	643,100	390,000	390,000	585,000	195,000	-12.86%
Road Fund Transfer	500,000	-	-	-	-	-	0.00%
<b>Total Capital</b>	<b>951,700</b>	<b>643,100</b>	<b>390,000</b>	<b>390,000</b>	<b>585,000</b>	<b>195,000</b>	<b>-6.10%</b>
<b>Debt Service</b>							
<b>Total Debt Service</b>	<b>254,286</b>	<b>700,165</b>	<b>705,315</b>	<b>705,315</b>	<b>1,263,115</b>	<b>195,000</b>	<b>221.38%</b>
<b>Total General Government</b>	<b>7,482,634</b>	<b>7,775,714</b>	<b>7,437,321</b>	<b>7,437,321</b>	<b>8,271,371</b>	<b>471,250</b>	<b>6.62%</b>
<b>Regional School District #17</b>							
Regional School #17	23,465,940	23,682,299	24,531,502	24,531,502	24,153,437	(378,065)	2.01%
<b>GRAND TOTAL BUDGET</b>	<b>\$ 30,948,574</b>	<b>\$ 31,458,013</b>	<b>\$ 31,968,823</b>	<b>\$ 31,968,823</b>	<b>\$ 32,424,808</b>	<b>\$ 93,185</b>	<b>3.12%</b>

# Capital Budget





**TOWN OF HADDAM, CONNECTICUT**

**PROPOSED CAPITAL BUDGET  
FOR THE FISCAL YEAR 2018-2019**

Item	Amount	Description of Project
<b><u>General Government</u></b>		
Revaluation	\$ 60,000	Funding for full revaluation due in 2021.
Revaluation software upgrade	25,000	Software upgrade need when complete valuation
<b><u>Infrastructure</u></b>		
Tylerville Sidewalk 20% match TAP Grant	290,000	Project for sidewalks in Tylerville. The total project cost is \$1,600,000 to be funded by TAP grant (\$1,280,000) and local share (\$320,000). The project is estimated to be completed in fiscal year 2020-2021.
Dublin Hill Bridge Renovation	114,500	Project to renovate the Dublin Hill bridge. The total project cost is estimated to be \$3,279,874 to be funded by Federal and State grants (\$2,623,899) and local share (\$655,975). Project is expected to begin in September 2018 and be completed by March 2019.
LOTICIP Candlewood Hill Reconstruction	200,000	Roadway reconstruction - Candlewood Hill . Funded by State grant. Town costs are for engineering.
Beaver Meadow Road - Culvert	335,000	Replace culvert. Weight restrictions added by DOT. Fire Department and Ambulance cannot drive over bridge
Sidewalks - 154 Connectivity Grant	70,750	Sidewalks across from Senior center on 154
Road Reconstruction	3,675,000	Additional road reconstruction. Roads will be selected for reconstruction based upon condition assessment report and other current information.

**TOWN OF HADDAM, CONNECTICUT**

**PROPOSED CAPITAL BUDGET  
FOR THE FISCAL YEAR 2018-2019**

Item	Amount	Description of Project
<b><u>Haddam Volunteer Fire Department</u></b>		
Station 2 Parking Lot replacement	80,000	Prior patching did not adequately address need repairs. The parking lot continues to deteriorate and is in need of replacement.
Rescue Tool Replacement	90,000	This is to replace the Hydraulic Rescue Extrication tools used by Haddam Fire Company. The tools are located on various vehicles in the fleet. The current tools range in age from the early 90's to 2006. Purchasing the replacements all at one time ensures compatibility and interchangeability thought our fleet.
Radio System Replacement	800,000	Ever changing technology and interoperability requirements dictate the replacement of communications equipment. The radio system for both departments will likely be integrated at this point so a join replacement would be in order.
SCBA Replacement	180,000	This is for the replacement of Haddam's Self Contained Breathing Apparatus. The current SCBA's were purchased in 2009 and have a life of approximately 15 years.
Engine 1-13 Replacement	250,000	Replacement of engine due planned for 2024
Engine 3-13 Replacement	250,000	Replacement of engine due planned for 2024
<b><u>Haddam Neck Volunteer Fire Department</u></b>		
Parking Lot Replacement	50,000	Parking lot has significant potholes and is need of replacement

**TOWN OF HADDAM, CONNECTICUT**

**PROPOSED CAPITAL BUDGET  
FOR THE FISCAL YEAR 2018-2019**

Item	Amount	Description of Project
<b><u>Total Public Works</u></b>		
Freightliner 1145D Single Axel	196,000	Replace Plow truck - Replace truck #5 - 13 years old
Freightliner 1145D Single Axel	195,000	Replace 16 year old truck with rot and mechanical issues
Ford F550 ALL SEASON DUMP	109,000	Replace 17 year old truck with rot and maintenance. Issues
FREIGHTLINER 114SD	195,000	Replace 10 year old truck used daily
BACKHOE	123,000	Replace Backhoe that is 25 yrs. old with mechanical and safety issues.
FREIGHTLINER 114SD	195,000	Replace 17 year old truck with rot and maintenance. Issues.
FORD F550 ALL SEASON DUMP	109,000	Replace 13 year old truck used daily
<b>Grand Total</b>	<b>\$ 7,592,250</b>	